### NIPPON THOMPSON CO., LTD.

Corporate Headquarters: Tokyo

Listed Code: 6480

Listed Stock Exchange: Tokyo (URL: http://www.ikont.co.jp/eg/)

May 16, 2011

# Consolidated Financial Report for the Fiscal Year ended March 31, 2011 <Japanese GAAP>

Representative: Akira Yamashita, President and Representative Director

For further information contact: Kesaaki Ushikoshi, General Manager of Accounting Department

Telephone: +81-3-3448-5824

Scheduled Date of Ordinary General Meeting of Shareholders:

Scheduled Date to Submit Annual Securities Report:

June 29, 2011

Scheduled Date to Begin Dividend Payments:

June 30, 2011

Preparation of Supplementary Explanation Material for Financial Results:

None

Holding of Presentation Meeting for Financial Results:

None

Figures have been rounded off to eliminate amounts less than one million yen.

# 1. Consolidated Operating Performance for the Fiscal Year Ended March 31, 2011 (From April 1, 2010 to March 31, 2011)

### (1) Results of Consolidated Operations

Years ended March 31, 2011 and 2010

(Millions of yen)

	Net sales	Percentage change	Operating income	Percentage change	Ordinary income	Percentage change	Net income	Percentage change
2011	43,849	72.8	4,362	-	4,112	-	3,054	-
2010	25,369	(38.5)	(4,667)	-	(4,739)	-	(6,061)	-

Note: Comprehensive income

Fiscal year ended March 31, 2011: 2,163 million yen - % Fiscal year ended March 31, 2010: (5,187) million yen - %

:Percentage change for net sales, operating income, ordinary income, and net income indicate percentage increase/decrease compared to the same period in the previous year.

	Net income per share (Yen)	Diluted net income per share (Yen)	Return on equity (%)	Ordinary income to total assets (%)	Operating income to net sales (%)
2011	41.59	-	6.0	5.0	9.9
2010	(82.51)	-	(11.4)	(6.0)	(18.4)

Reference: Equity in earnings of affiliates

Fiscal year ended March 31, 2011: - million yen
Fiscal year ended March 31, 2010: - million yen

# (2) Consolidated Financial Position

Years ended March 31, 2011 and 2010

(Millions of yen)

	Total assets	Net assets	Equity ratio (%)	Net assets per share (Yen)	
2011	86,252	51,970	60.3	707.62	
2010	78,262	50,400	64.4	686.17	

Reference: shareholders' equity

Fiscal year ended March 31, 2011: 51,970 million yen Fiscal year ended March 31, 2010: 50,400 million yen

# (3) Consolidated Cash Flows

Years ended	Years ended March 31, 2011 and 2010						
'	Operating Investing Financing						
	activities	activities	activities	equivalents			
2011	6,773	(137)	(650)	21,837			
2010	2,210	(3,708)	4,649	16,079			

### 2. Dividends

			Dividends per share		
Base date	June 30	September 30	December 31	March 31	Full fiscal year
	(Yen)	(Yen) (Yen)		(Yen)	(Yen)
2012 (Forecast)	-	6.50	-	6.50	13.00
2011	-	4.50	-	5.50	10.00
2010	-	3.00	-	3.00	6.00

Base date	Total dividends (Full fiscal year)	Dividends payout ratio (Consolidated)	Dividends on net assets (Consolidated)	
	(Millions of yen)	(%)	(%)	
2012 (Forecast)		19.1		
2011	734	24.0	1.4	
2010	440	-	0.8	

### 3. Forecast of Consolidated Operating Performance for the Fiscal Year Ending March 31, 2012

Six-month period ending September 30, 2011, and the fiscal year ending March 31, 2012

(Millions of yen)

	Net sales	Percentage change	Operating income	Percentage change	Ordinary income	Percentage change
Six-month period ending September 30, 2011	25,000	17.0	2,900	32.9	2,800	35.5
Year ending March 31, 2012	52,000	18.6	6,500	49.0	6,200	50.8

	Net income	Percentage change	Net income per share (Yen)
Six-month period ending September 30, 2011	2,200	74.2	29.95
Year ending March 31, 2012	5,000	63.7	68.07

Note: Percentage change for net sales, operating income, ordinary income, and net income indicate percentage increase/decrease compared to the same period in the previous year.

### 4. Others

(1) Changes in the state of significant subsidiaries during the period (Changes regarding specific companies accompanying changes in the scope of consolidation): Yes

Increase: None

Exclusion: 2 companies (The name of companies: Nippon Thompson Sales Co., Ltd., Mugegawa Mfg. Co., Ltd.)

(2) Changes in principles, procedures, methods of presentation, etc.

Changes related to revisions in accounting principles: Yes
Changes other than those in above: None

(3) Number of shares issued (Common stock)

Number of shares outstanding at period-end (Including treasury stock)

Fiscal year ended March 31, 2011: 73,499,875 shares Fiscal year ended March 31, 2010: 73,499,875 shares

Number of treasury stock

Fiscal year ended March 31, 2011: 55,814 shares Fiscal year ended March 31, 2010: 47,994 shares

Average number of shares outstanding at period-end

Fiscal year ended March 31, 2011: 73,448,470 shares Fiscal year ended March 31, 2010: 73,455,456 shares

# Reference: Non-consolidated Operating Performance for the Fiscal Year Ended March 31, 2011 (From April 1, 2010 to March 31, 2011)

### (1) Results of Non-consolidated Operations

Years ended March 31, 2011 and 2010

(Millions of yen)

	Net sales	Percentage change	Operating income	Percentage change	Ordinary income	Percentage change	Net income	Percentage change
2011	40,583	83.5	3,611	-	3,596	-	4,098	-
2010	22,120	(38.1)	(4,643)	-	(4,644)	-	(5,885)	-

Note: Percentage change for net sales, operating income, ordinary income, and net income indicate percentage increase/decrease compared to the same period in the previous year.

	Net income per share	Diluted net income per share
	(Yen)	(Yen)
2011	55.79	-
2010	(80.13)	-

#### (2) Non-consolidated Financial Position

Years ended March 31, 2011 and 2010

(Millions of yen)

				(
	Total assets	Net assets	Equity ratio (%)	Net assets per share (Yen)
2011	83,047	49,726	59.9	677.07
2010	72,592	46,016	63.4	626.49

Note: shareholders' equity

Fiscal year ended March 31, 2011: 49,726 million yen Fiscal year ended March 31, 2010: 46,016 million yen

## Disclosure with Regard to Implementation of Audit Procedures

Although falling outside audit procedures based on the Financial Instruments and Exchange Law, these financial results are subjected to such audit procedures, which are not completed at the time of disclosure.

### Explanations or Other Items Pertaining to Appropriate use of Operating Performance Forecasts

Performance forecasts presented herein are based on information available to the Nippon Thompson Group (the "Group") as of the date of this document, May 16, 2011. Accordingly, for a wide variety of reasons, there remains the possibility that actual performance results may differ from projections. For performance forecasts, please refer to "Operating Results and Financial Position (1) Analysis of Operating Results [Outlook]" on pages 6.

### **Operating Results and Financial Position**

### (1) Analysis of Operating Results

### Overview for the Fiscal Year Ended March 31, 2011

With regard to the global economy in the fiscal year ended March 31, 2011, favorable growth continued in the Asian region, while the U.S. economy sustained its recovery. Overall, the European economy headed toward recovery, through there was significant national variation. Despite the effects of a strong yen, the Japanese economy sustained its recovery. The recovery benefited from improvements in the export environment brought about by overseas economic growth, as well as the economic stimulus policies adopted by the Government of Japan.

Under these circumstances, the Group took measures to bring about an early and assured recovery in sales, improve its earnings structure and build a resilient corporate structure.

From the sales perspective, the Group continued to actively develop its key "user-centered, proposal-based sales approach". The Group endeavored to grow its business with existing customers and to cultivate new markets. In Japan, the Group absorbed its sales subsidiary, Nippon Thompson Sales Co., Ltd., by merger on July 1, 2010. Through this initiative, the Group accelerated its decision-making and endeavored to improve its capabilities for responding to the distributor market by enhancing its ability to offer solutions to customers. Overseas, in addition to strengthening relationship to sales agencies, the Group inaugurated new sales branches in Beijing, Guangzhou and Wuhan under its Chinese subsidiary, IKO-Thompson (Shanghai) Ltd. The Group thus strengthened its foundation to generate demand and expand sales in the Chinese market.

From the product development standpoint, the Group strengthened its "Maintenance-Free Series", which is designed to reduce environmental impact, in its "Four Rows of Cylindrical Roller-type Linear Motion Guide" lineup. Due to its superior performance, demand for this lineup has been expanding. In addition, the Group developed "Precision Positioning Table Series" made of high-strength aluminum alloy that is both lightweight and compact, enhancing its "Precision Positioning Table Series" lineup.

From the production standpoint, in response to a rapid improvement in orders received for electronics-related industries and overseas markets, the Group made strenuous efforts to improve its supply capabilities. As part of efforts to enhance production systems, the Group absorbed Kasagami Mfg. Co., Ltd. and Mugegawa Mfg. Co., Ltd. by mergers on July 1, 2010. Through this initiative, the Group formed a more efficient production system.

Seen from market trends by region, due to the recovering export environment brought about by economic growth overseas, domestic market demand was particularly strong in electronics-related industries, such as semiconductor and electronic components mounting equipment, as well as machine tools. Demand in Asia remained robust due in part to ongoing investment in infrastructure and manufacturing facilities. Recovering demand in North America and Europe was primarily evident in electronics-related industries, precision machinery and medical equipment.

As a result, although negatively affected by the strong yen, the Group's net sales increased 72.8% compared with the corresponding period of the previous fiscal year, to ¥43,849 million. On the earnings front, in addition to the effects of increased earnings stemming from increased production, operating income of ¥4,362 million (compared with an operating loss of ¥4,667 million in the corresponding period of the previous fiscal year) as a result of concerted efforts to reduce expenses and costs.

Ordinary income of ¥4,112 million was recorded, reversing an ordinary loss of ¥4,739 million in the previous fiscal year, while net income of ¥3,054 million (turning around a net loss of ¥6,061 million for the same period of the previous fiscal year).

Because the Group manufactures and sells Needle Roller Bearings, Linear Motion Rolling Guides and Machine Components on an integrated basis, disclosure of segment information has been omitted.

Sales of Needle Roller Bearings and Linear Motion Rolling Guides totaled ¥38,237 million, a 72.9% increase compared with the corresponding period in the previous fiscal year. Sales of Machine Components rose 72.7% to ¥5,612 million.

#### **Business Segment Information**

	March 31, 2011		March 31, 2010		Change	
	Millions of yen	Component percentages	Millions of yen	Component percentages	Millions of yen	Percentage change
Needle Roller Bearings, Linear Motion Rolling Guides	38,237	87.2	22,120	87.2	16,116	72.9
Machine Components	5,612	12.8	3,249	12.8	2,362	72.7
Total net sales	43,849	100.0	25,369	100.0	18,479	72.8

#### Outlook

The global economy is expected to achieve stable growth due to such factors as economic growth in China and other emerging countries, the forecast recovery in North America and broad recovery in Europe. In contrast, the Japanese economy may experience a downturn in the first half of the fiscal year ending March 31, 2012 due to the effects of the Great East Japan Earthquake. In the second half, however, the Japanese economy is expected to show marked recovery, buoyed by robust economies overseas and extraordinary demand for restoration and reconstruction in devastated regions.

Under these conditions, forecasts of consolidated performance for the fiscal year ending March 31, 2012 are for net sales of ¥52.0 billion, ordinary income of ¥6.2 billion and net income of ¥5.0 billion.

#### (2) Analysis of Financial Position

Total assets as of March 31, 2011, totaled ¥86,252 million, an increase of ¥7,990 million compared with the end of the previous fiscal year. This mainly comprised a ¥5,714 million increase in cash and deposits. Notes and accounts receivable-trade rose ¥3,508 million, inventories increased ¥603 million, and investment and other assets decreased ¥1,460 million.

Total liabilities totaled \$34,281 million, an increase of \$6,420 million compared with the end of the previous fiscal year. This increase was mainly made up of rises in notes and accounts payable-trade of \$4,495 million.

Total net assets amounted to ¥51,970 million, an increase of ¥1,569 million compared with the end of the previous fiscal year. The main components were an increase in retained earnings of ¥2,466 million, and a decrease in accumulated other comprehensive income of ¥891 million.

#### Cash Flows

Cash and cash equivalents at the end of this fiscal year totaled \(\frac{\pma}{2}\)1,837 million, an increase of \(\frac{\pma}{5}\)5,758 million compared with the end of the previous year.

### Cash Flows from Operating Activities

Net cash provided by operating activities was ¥6,773 million. The major reasons were income before income taxes of ¥4,006 million, depreciation and amortization of ¥2,457 million, an increase in notes and accounts payable-trade of ¥4,686 million, an increase in notes and accounts receivable-trade of ¥3,632 million, and an increase in inventories of ¥1,223 million.

### Cash Flows from Investing Activities

Net cash used in investing activities totaled \$137 million. The principal component being \$1,405 million for the payments for purchase of property, plant and equipment, and \$1,261 million in proceeds from cancellation of insurance funds.

#### Cash Flows from Financing Activities

Net cash provided by financing activities was ¥650 million. This was mainly due to proceeds from long-term bank loans of ¥1,000 million, payments of long-term bank loans of ¥1,282 million, and cash dividends paid of ¥551 million.

The trend of cash flow indices is as follows:

_	For the periods ended				
	March 31, 2008	March 31, 2009	March 31, 2010	March 31, 2011	
Equity ratio (%)	69.6	68.8	64.4	60.3	
Equity ratio on market value basis (%)	53.0	30.1	61.1	56.6	
Debt repayment period (Years)	0.1	-	8.2	2.7	
Interest coverage ratio (Times)	94.6	-	8.7	24.6	

#### Notes:

Equity ratio: Total shareholders' equity / total assets

Equity ratio on market value basis: Aggregate market value of common stock / total assets

Debt repayment period: Interest-bearing liabilities / cash flows from operating activities

Interest coverage ratio: Cash flows from operating activities / interest payments

- 1. All indices based on consolidated financial figures.
- 2. Aggregate market value of common stock:

Market price at the period-end x number of shares outstanding at the period-end (excluding treasury stock)

3. Cash flow from operating activities corresponds to the cash flow from operating activities in the consolidated statement of cash flows. Interest-bearing liabilities include all liabilities reported on the consolidated balance sheet for which the Group is paying interest. Interest payments correspond to the interest paid in the consolidated statement of cash flows.

#### (3) Fundamental Earnings Distribution Policy and Dividends for the Current and Next Fiscal Periods

With regard to the distribution of profits, Nippon Thompson Co., Ltd. (the "Company") positions the return of profits to shareholders as one of its major management issues, having as its basic policy continuing stable dividends while taking performance levels into overall consideration.

In addition, while giving heed to such factors as the future business environment, the Group intends to retain sufficient internal reserves. Specifically in this regard, the Group works to strengthen its management base and improve earnings power to maximize corporate value. Simultaneously, it reviews production systems that respond to rapid technological innovation and fluctuating demand and makes such investments as new product development.

In keeping with the basic policy and as a result of a general review of, for example, the level of performance over the fiscal year and internal reserves, the Company plans a year-end dividend of ¥5.5 per share. Including the interim dividend of ¥4.5 per share, the planned full-year dividend payment ¥10.0 per share, an increase of ¥4.0 per share year on year.

The Company is forecasting a dividend of ¥13 per share (including an interim dividend of ¥6.5) for the fiscal year ending March 31, 2012.

#### (4) Business Risks and Other Risks

Risk factors that may possibly have an effect on the Group's operating results and financial position are set out below. While acknowledging the possibility of these risks occurring, the Group has policies in place to prevent any occurrence and, should the need arise, to respond appropriately.

Forward-looking statements in the text are based on the judgments of the Group's management as of May 16, 2011, the date of this financial report.

### 1. Market environment

The Group's sales are made up of 85% for Needle Roller Bearings, Linear Motion Rolling Guides and 15% for Machine Components with no major changes foreseen in this respect; no entries into new business areas are foreseen at the present time.

The Group's products are used in a wide variety of fields, including domestic and overseas electronics-related industries, machine tools, automobiles and motorbikes, robots, construction and general machinery. The proportion of sales to specific industrial fields, especially semiconductor and electronic components mounting equipment and machine tools, is becoming relatively high. By making strenuous efforts to expand sales to other industries, the Group is attempting to mitigate the impact of demand fluctuations in these specific fields. At present, however, the Group's operating results and financial position could be affected by a sharp contraction in demand in these specific fields. In addition, the possibility exists that the decline in demand resulting from the recession in the Group's main markets, which include Japan, North America, Europe and Asia, will affect its operating results and financial position.

#### 2. Currency exchange rate movements

The Group sells its products in global markets, including North America, Europe and Asia. Therefore, although the Group hedges the risk from currency exchange rate movements by means of forward-exchange contracts, it is not possible to completely eliminate this risk. In addition, items denominated in foreign currencies, including the sales, costs and assets of overseas consolidated subsidiaries in the United States and the Netherlands, etc. are translated into yen for the purposes of the consolidated financial statements and can be affected by currency exchange rate movements.

#### 3. Overseas business activities

As the Group conducts an increasing proportion of its business in overseas markets, the possibility exists that its business operations will be affected by, for example, changes in foreign laws and regulations as well as by political and economic turmoil.

#### 4. Product development

Needle Roller Bearings, Linear Motion Rolling Guides produced and sold by the Group reflect customer needs gathered by its "user-centered, proposal-based sales approach" which forms the linchpin of its sales strategy. The products are launched into markets having been extensively developed so that they are set apart from rival companies' products. However, should a fall in demand be caused by lower-cost products that nevertheless display comparatively superior quality and performance, there remains the concern that this would cause difficulties in setting sales prices commensurate with the Group's value-added products.

#### 5. Production system

The Group regards as indispensable the prioritizing of investment in raw materials and production facilities so that it can respond to the constantly changing demands in domestic and overseas markets as well as to requests for shorter delivery times. Accordingly, the Group endeavors to maintain and improve a production system that is capable of responding flexibly to user needs. There remains the concern, however, that greater than expected short-term changes in demand may result in supply delays and cost increases. In addition, the Group procures raw materials and components from outside suppliers for use in the manufacture of its products. Procurement of these raw materials and components could be subject to a number of detrimental factors: rising prices as well as product shortages resulting from market volatility; insufficient production capacity at suppliers; fires or natural disasters at suppliers; and supplier bankruptcy. In such event, the Group's operating results could be adversely affected should product manufacturing costs rise or production be halted.

## 6. Maintaining product quality

The Group ensures product quality through its comprehensive quality control system. Nevertheless, operating results may be affected by indemnity liabilities arising from customer complaints should issues with raw materials, production processes or product quality management lead to the manufacture of non-shippable products.

#### 7. Debt default by business partners

The Group maintains systems, primarily through its sales department, that constantly monitor and update information related to the credit standing of its business partners. Nevertheless, risks exist regarding unforeseen loan default and credit loss caused by changes in the economic environment. In the event that domestic or overseas business partners default on debt as a result of economic downturn or intensified competition, the Group's operating results and financial position may be adversely affected.

### 8. Infringement of intellectual property rights

With regard to technology ownership, the Group makes efforts to safeguard its technologies by obtaining such intellectual property rights as patents. However, there remains the possibility that the Group's intellectual property rights will be infringed by other companies; should this happen, it could affect the Group's business activities

#### 9. Environmental problems

The Group works to reduce environmental impact by formulating its "Environmental Policy", taking measures to deal with environmental problems and developing energy efficient products. In addition, the Group obtained ISO14001 certification, the international standard for environmental management system, and adheres to Japanese and overseas legal regulations as a matter of course. The Group also complies with numerous regulations represented by European ELV Directives and the RoHS Directive. In spite of these actions, the Group's operating results may be negatively impacted by expenses incurred in the event that unexpected circumstances lead to future environmental problems.

#### 10. Information leakage

During the course of its business activities, the Group has access to a wide array of important and personal information. In order to prevent leaks to outside parties and unintentional usage, the Group manages such information through the establishment and dissemination of its Basic Information Security Policy and Personal Information Protection Policy. In the event that an information leak is caused by unforeseen circumstances, the Group could incur significant costs in response to a subsequent loss of public trust.

# 11.Occurrence of a large-scale disaster

In the event a large-scale natural or other disaster (including but not limited to earthquakes, floods, fires or snow damage) occurs at the Group's factories or its business partners' facilities, performance may be affected by a reduction or complete cessation of production because of damage to production, products or work in process. Moreover, the Group's production and sales activities may be negatively affected by material damage or injuries to personnel in the event that a terrorist attack or changes in political conditions result in social turmoil.

The Group's main factories are concentrated within Gifu Prefecture in Japan. In the unlikely event that a large-scale earthquake, flood or other disaster occurs in this region, the Group's operating results and financial position may be negatively impacted.

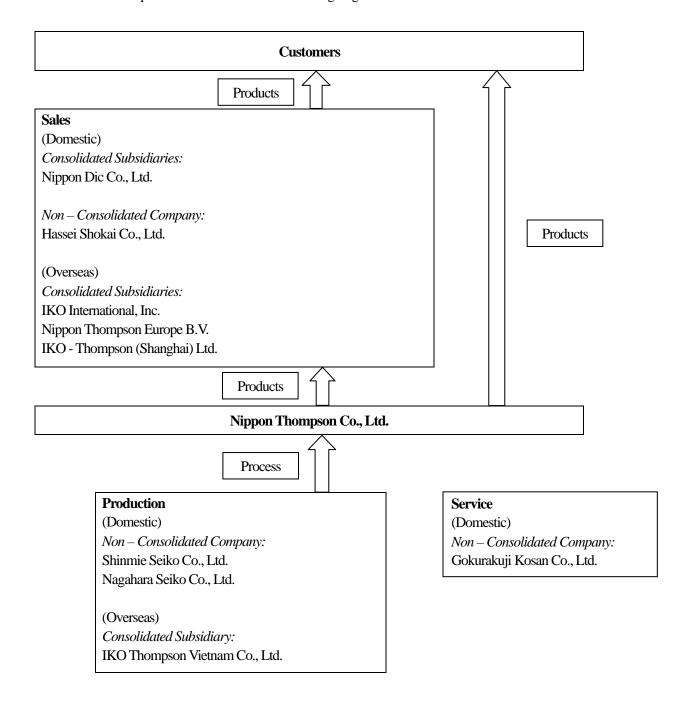
The Group's headquarters, factories and sales offices were not seriously damaged by the Great East Japan Earthquake, which occurred on March 11, 2011. However, operations at the Group factories and sales offices may still be affected depending on future conditions.

The various kinds of risk stated above are not intended to provide an exhaustive list of all the forms of risk to which the Group might be exposed.

# Status of the Group

The Group is composed of the Company and its subsidiaries, and engages in the manufactures and sells Needle Roller Bearings, Linear Motion Rolling Guides and Machine Components.

The Group's business is outlined in the following diagram.



### **Management Policies**

### (1) Fundamental Management Policies

Based on the corporate philosophy of "contributing to society as an R&D-oriented company," the Group —a trusted international enterprise—is committed to serving domestic and overseas markets through the manufacture and sale of Needle Roller Bearings and Linear Motion Rolling Guides. Our emphasis is on quality rather than scale, as we see our mission as developing high-value-added products that meet customer needs. The entire company is engaged in an effort to associate the Nippon Thompson brand with the acronym IKO—'T' for Innovation, because the Company's products are always innovative; "K'' for Know-how, because they incorporate a high level of technological expertise; and "O'' for Originality, because they are highly creative.

The Group believes that contributing to the development of society is one of its most important management policies. While thoroughly instilling corporate ethics, we make every effort to ensure compliance in management and contribute to the preservation of the global environment as a good corporate citizen. Our corporate activities take into account this social mission.

#### (2) Management Targets and Performance Indicators

Raising shareholder return on equity (ROE), in an effort to maximize shareholder value, is the principal indicator for the Group. Management also focuses on improving cash flows to enhance stability and to strengthen the Group's financial position.

### (3) Medium-Term Management Strategies

To remain a creative and competitive corporate group in this era of economic globalization, the Group is strengthening ties among domestic and overseas Group companies, and concentrating management resources into Linear Motion Rolling Guides and other high-growth strategic businesses. Strengthening the Group's ability to meet demand in this way will allow improved earning power and strengthen the Group's financial position.

#### (4) Issues to Be Resolved

The main businesses of the Group are expected to experience a steady increase in demand from various sectors, centered on the semiconductor manufacturing equipment industry. This forecasted rise in demand is attributable to the global growth of electronics used in the machinery industry. In step with worldwide trends toward the prevention of global warming, the Company's products, which meet the need for compact, power-saving machinery, are present in business fields that possess growth potential.

Based on current business development and forecasts for the next fiscal period, the Group will promote the following measures in order to steadily progress to the next stage.

Through the "user-centered, proposal-based sales approach" that are the linchpin of our marketing strategy, the Group will work to increase demand by further penetrating domestic and overseas markets with its IKO brand.

#### Domestic market strategy

The Group focuses its sales efforts on users' newly developed products. However, the Group will also work in conjunction with its overseas department to improve support systems that keep pace with users' overseas manufacturing base. In new business fields, the Group will make a concerted effort to visit users directly while holding small-scale exhibitions and technical seminars, which are central to its proposal-based sales approach. The Group will also work to cultivate new users as it creates demand by developing new product applications.

### Overseas market strategy

To increase market penetration of IKO brand products and make headway with business development, it is essential that Group sales become more robust in overseas markets. Particularly in the rapidly growing Chinese market, the Group recently established the consolidated subsidiary IKO-Thompson (Shanghai) Ltd. as a sales base to undertake full-fledged marketing activities and will set up new bases to expand into the northeast and interior regions of China. The Group will make concerted inroads into the Chinese market, where it plans to expand sales.

The Group recognizes that improving its new product development capabilities, combined with its ability to contribute to society through its products, are essential elements to increasing its corporate value. The Group will maintain its focus on the development of high-value-added products that reflect user needs. Specifically, the Group is taking steps to further augment variation and enhance their performance of "Maintenance-Free Series" that help protect the global environment, as well as high-performance, "Four Rows of Cylindrical Roller-type Linear Motion Guide". In the fiscal year under review, the Group launched 11 new products onto the market.

In its manufacturing operations, in addition to enhancing its production system from the long-term perspective and making progress with production activities that maintain high profit levels, the Group as a whole will supply products that anticipate rapid changes in demand and thus improve its market competitiveness. In specific terms, the Group upgraded its production system by commencing operations at the Toki Factory in April 2011 in order to bolster its supply capacity for Linear Motion Rolling Guides, for which demand is growing significantly. In addition, the Group positioned its overseas manufacturing subsidiary, IKO Thompson Vietnam Co., Ltd., as an important manufacturing base to improve its international competitiveness. Through this action, IKO Thompson Vietnam Co., Ltd. is being developed as a strategic manufacturing base capable of assembling, grinding and shipping Linear Motion Rolling Guides.

# **Consolidated Financial Statements**

# **Consolidated Balance Sheets**

As of March 31, 2011 and 2010

Notes and accounts receivable-trade       10,794       7,         Finished products       12,028       12,         Material in process       8,875       8,         Raw material       6,154       6,         Deferred tax assets       1,592       2,         Others       1,252       2,         Less: Allowance for doubtful accounts       (34)       34)         Total current assets       62,538       53,         Fixed Assets:       8,875       8,87         Tangible fixed assets:       8,986       7,9         Machinery and vehicles       6,986       7,9         Tools and fixtures       788         Land       3,091       3,091	160 285 173 237 044 455
Cash and deposits       21,874       16,         Notes and accounts receivable-trade       10,794       7,         Finished products       12,028       12,         Material in process       8,875       8,         Raw material       6,154       6,         Deferred tax assets       1,592       2,         Others       1,252       2         Less: Allowance for doubtful accounts       (34)       3,         Total current assets       62,538       53,         Fixed Assets:       3,091       3,         Tools and fixtures       7,       788         Land       3,091       3,	285 173 237 244 455
Notes and accounts receivable-trade       10,794       7,         Finished products       12,028       12,         Material in process       8,875       8,         Raw material       6,154       6,         Deferred tax assets       1,592       2,         Others       1,252       2,         Less: Allowance for doubtful accounts       (34)       34)         Total current assets       62,538       53,         Fixed Assets:       3,091       3,091         Tools and fixtures       7,88       1,252         Land       3,091       3,091	285 173 237 244 455
Finished products       12,028       12,         Material in process       8,875       8,         Raw material       6,154       6,         Deferred tax assets       1,592       2,         Others       1,252         Less: Allowance for doubtful accounts       (34)         Total current assets       62,538       53,         Fixed Assets:         Buildings and structures       4,569       4,         Machinery and vehicles       6,986       7,         Tools and fixtures       788         Land       3,091       3,	173 237 044 455
Material in process       8,875       8,         Raw material       6,154       6,         Deferred tax assets       1,592       2,         Others       1,252         Less: Allowance for doubtful accounts       (34)         Total current assets       62,538       53,         Fixed Assets:         Tangible fixed assets:       8       4,569       4,         Machinery and vehicles       6,986       7,       7,         Tools and fixtures       788       1,252	237 044 455
Raw material       6,154       6,         Deferred tax assets       1,592       2,         Others       1,252       2,         Less: Allowance for doubtful accounts       (34)       34)         Total current assets       62,538       53,         Fixed Assets:       Tangible fixed assets:       4,569       4,         Buildings and structures       4,569       4,         Machinery and vehicles       6,986       7,         Tools and fixtures       788         Land       3,091       3,	)44 155
Deferred tax assets       1,592       2,         Others       1,252         Less: Allowance for doubtful accounts       (34)         Total current assets       62,538       53,         Fixed Assets:         Tangible fixed assets:       8       4,569       4,         Machinery and vehicles       6,986       7,         Tools and fixtures       788       788         Land       3,091       3,	455
Others       1,252         Less: Allowance for doubtful accounts       (34)         Total current assets       62,538       53,         Fixed Assets:       Tangible fixed assets:         Buildings and structures       4,569       4,         Machinery and vehicles       6,986       7,         Tools and fixtures       788         Land       3,091       3,	
Less: Allowance for doubtful accounts       (34)         Total current assets       62,538       53,         Fixed Assets:       Tangible fixed assets:         Buildings and structures       4,569       4,         Machinery and vehicles       6,986       7,         Tools and fixtures       788         Land       3,091       3,	70.5
Total current assets         62,538         53,           Fixed Assets:         Tangible fixed assets:           Buildings and structures         4,569         4,           Machinery and vehicles         6,986         7,           Tools and fixtures         788           Land         3,091         3,	795
Fixed Assets:  Tangible fixed assets:  Buildings and structures  Machinery and vehicles  Tools and fixtures  Land  Fixed Assets:  4,569  4,  6,986  7,  788  13,091  3,091	(39)
Tangible fixed assets:  Buildings and structures  Machinery and vehicles  Tools and fixtures  Land  4,569  4, 6,986  7, 788  3,091  3,	112
Buildings and structures       4,569       4,         Machinery and vehicles       6,986       7,         Tools and fixtures       788         Land       3,091       3,	
Machinery and vehicles 6,986 7, Tools and fixtures 788 Land 3,091 3,	
Tools and fixtures         788           Land         3,091         3,	576
Land <b>3,091</b> 3,	118
	754
Construction in progress 543	)91
	264
Total tangible fixed assets 15,980 15,	906
Intangible fixed assets 146	194
Investments and other assets:	
Investment securities <b>5,968</b> 6,	142
Deferred tax assets 209	369
Others <b>1,471</b> 2,	541
Less: Allowance for doubtful accounts (62)	105)
Total investments and other assets <b>7,587</b> 9,	)48
Total fixed assets 23,714 25,	149
TOTALASSETS <b>86,252</b> 78,	

	Millions	of yen
LIABILITIES	March 31, 2011	March 31, 2010
Current Liabilities:		
Notes and accounts payable-trade	9,691	5,195
Short-term bank loans	332	153
Current portion of long-term bank loans	7,540	1,195
Accrued expenses	2,419	1,535
Income taxes payable	190	66
Allowance for directors' and corporate auditors' bonuses	80	0
Others	2,058	836
Total current liabilities	22,312	8,984
Long-Term Liabilities:		
Corporate bonds	4,000	4,000
Long-term bank loans	6,084	12,712
Deferred tax liabilities	10	272
Accrued retirement benefits	1,608	1,577
Others	266	314
Total long-term liabilities	11,968	18,877
TOTAL LIABILITIES	34,281	27,861
NET ASSETS		
Shareholders' Equity:		
Common stock	9,532	9,532
Capital surplus	12,886	12,886
Retained earnings	30,894	28,428
Treasury stock	(46)	(41)
Total shareholders' equity	53,267	50,805
Accumulated other comprehensive income:		
Net unrealized holding gains on available-for-sale		
securities	1,192	1,230
Deferred gains or losses on hedges	(5)	-
Foreign currency translation adjustments	(2,483)	(1,635)
Total accumulated other comprehensive income	(1,296)	(405)
TOTAL NET ASSETS	51,970	50,400
TOTAL LIABILITIES AND NET ASSETS	86,252	78,262

# **Consolidated Statements of Income**

Years ended March 31, 2011 and 2010

Net Sales         43,849         25,369           Cost of Sales         30,363         21,487           Gross Profit         13,485         3,882           Selling, General and Administrative Expenses         9,123         8,549           Operating Income (Loss)         4,362         (4,667)           Non-Operating Income:         10         13           Interest income         102         102           Real estate rent         33         36           Insurance income         52         -           Subsidy income         -         171           Others         85         83           284         407           Non-Operating Expenses:         171         249           Interest expenses         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         3         72           Foreign currency translation loss         130         30           Others         40         16           Foreign currency translation loss         130         30           Others         40         16           Gain on sales of fixed assets         -         176	reals ended (viaich 31, 2011 and 2010	Millions of yen		
Cost of Sales         30,363         21,487           Gross Profit         13,485         3,882           Selling, General and Administrative Expenses         9,123         8,549           Operating Income (Loss)         4,362         (4,667)           Non-Operating Income:	·	•		
Gross Profit         13,485         3,882           Selling, General and Administrative Expenses         9,123         8,549           Operating Income (Loss)         4,362         (4,667)           Non-Operating Income:         Interest income         10         13           Dividend income         102         102         102           Real estate rent         33         36         1           Insurance income         52         -         17           Subsidy income         -         171         3           Others         85         83           Subsidy income         -         171         407           Non-Operating Expenses:         284         407           Interest expenses         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         440         16           Extraordinary Income (Loss)         4,112         (4,739)           Extraordinary Income (Loss)         -         176	Net Sales	43,849	25,369	
Selling, General and Administrative Expenses         9,123         8,549           Operating Income (Loss)         4,362         (4,667)           Non-Operating Income:         Interest income         10         13           Dividend income         102         102         102           Real estate rent         33         36         33         36           Insurance income         52         -         171         35         83	Cost of Sales	30,363	21,487	
Non-Operating Income (Loss)	Gross Profit	13,485	3,882	
Non-Operating Income:	Selling, General and Administrative Expenses	9,123	8,549	
Interest income   10	Operating Income (Loss)	4,362	(4,667)	
Dividend income         102         102           Real estate rent         33         36           Insurance income         52         -           Subsidy income         -         171           Others         85         83           Non-Operating Expenses:         284         407           Non-Operating Expenses:         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           Extraordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         79           Extraordinary Losses:         -         176           Impairment loss         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30 </td <td>Non-Operating Income:</td> <td></td> <td></td>	Non-Operating Income:			
Real estate rent         33         36           Insurance income         52         -           Subsidy income         -         171           Others         85         83           Sales         407           Non-Operating Expenses:         270         249           Interest expenses         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           Extraordinary Income:         400         16           Gain on sales of fixed assets         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         25           Extraordinary Losses:         -         176           Impairment loss         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -		10	13	
Insurance income         52         -           Subsidy income         -         171           Others         85         83           284         407           Non-Operating Expenses:         284         407           Interest expenses         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           Extraordinary Income (Loss)         4112         (4,739)           Extraordinary Income:         2         2           Gain on sales of fixed assets         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         255           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006				
Subsidy income         -         171           Others         85         83           284         407           Non-Operating Expenses:         284         407           Interest expenses         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           Extraordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         2         2           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         255           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         134         2,946           Current         189         37 <td></td> <td></td> <td>36</td>			36	
Others         85         83           Non-Operating Expenses:         284         407           Non-Operating Expenses:         34         407           Interest expenses         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           534         480         480           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         28         79           Extraordinary Losses:         28         79           Extraordinary Losses:         -         176           Impairment loss         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         Current         189         37           Deferred         762		52	-	
Non-Operating Expenses:         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           S34         480         480           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         255           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054	•	-		
Non-Operating Expenses:         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         79           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         -         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -	Others			
Interest expenses         270         249           Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           534         480           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         79           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -		284	407	
Sales discounts         58         33           Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           534         480           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         255           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         -         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -				
Loss on retirement of fixed assets         34         77           Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           534         480           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         79           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         -         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -				
Amortization of bond issuance cost         -         72           Foreign currency translation loss         130         30           Others         40         16           534         480           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         -         176           Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         255           Extraordinary Losses:         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         -         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -				
Foreign currency translation loss   130   30     Others   40   16     534   480     Ordinary Income (Loss)   4,112   (4,739)     Extraordinary Income:   Gain on sales of fixed assets   - 176     Gain on sales of investment in securities   28   79     Extraordinary Losses:   Impairment loss   - 2,946     Loss from write-down of investment in securities   103   - 2,946     Loss on adjustment for changes of accounting standard for asset retirement obligations   30   - 3     Income (Loss) before Income Taxes   4,006   (7,430)     Income Taxes:   Current   189   37     Deferred   762   (1,407)     Income before Minority Interests   3,054   - 3     Income Taxes   - 3,054   - 3,054   - 3     Income before Minority Interests   3,054   - 3,054     Income Taxes   - 3,054   - - 3		34		
Others         40         16           534         480           Ordinary Income (Loss)         4,112         (4,739)           Extraordinary Income:         Cain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         79           Extraordinary Losses:         Impairment loss         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -		-		
Extraordinary Income (Loss)         534         480           4,112         (4,739)           Extraordinary Income:         Cain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         79           Extraordinary Losses:         Impairment loss         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -	•			
Ordinary Income (Loss)       4,112       (4,739)         Extraordinary Income:       Gain on sales of fixed assets       -       176         Gain on sales of investment in securities       28       79         Extraordinary Losses:       Impairment loss       -       2,946         Loss from write-down of investment in securities       103       -         Loss on adjustment for changes of accounting standard for asset retirement obligations       30       -         Income (Loss) before Income Taxes       4,006       (7,430)         Income Taxes:       Current       189       37         Deferred       762       (1,407)         Income before Minority Interests       3,054       -	Others			
Extraordinary Income:       3176         Gain on sales of fixed assets       -       176         Gain on sales of investment in securities       28       79         28       255         Extraordinary Losses:       -       2,946         Loss from write-down of investment in securities       103       -         Loss on adjustment for changes of accounting standard for asset retirement obligations       30       -         Income (Loss) before Income Taxes       4,006       (7,430)         Income Taxes:       -       189       37         Deferred       762       (1,407)         Income before Minority Interests       3,054       -		534		
Gain on sales of fixed assets         -         176           Gain on sales of investment in securities         28         79           Extraordinary Losses:         -         2,946           Impairment loss         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         189         37           Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -	Ordinary Income (Loss)	4,112	(4,739)	
Gain on sales of investment in securities         28         79           28         255           Extraordinary Losses:         Impairment loss         -         2,946           Loss from write-down of investment in securities         103         -           Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -	Extraordinary Income:			
Extraordinary Losses:   Impairment loss		-	176	
Extraordinary Losses:       -       2,946         Loss from write-down of investment in securities       103       -         Loss on adjustment for changes of accounting standard for asset retirement obligations       30       -         Income (Loss) before Income Taxes       4,006       (7,430)         Income Taxes:       -         Current       189       37         Deferred       762       (1,407)         Income before Minority Interests       3,054       -	Gain on sales of investment in securities	28	79	
Impairment loss       -       2,946         Loss from write-down of investment in securities       103       -         Loss on adjustment for changes of accounting standard for asset retirement obligations       30       -         Income (Loss) before Income Taxes       4,006       (7,430)         Income Taxes:       -         Current       189       37         Deferred       762       (1,407)         Income before Minority Interests       3,054       -		28	255	
Loss from write-down of investment in securities       103       -         Loss on adjustment for changes of accounting standard for asset retirement obligations       30       -         134       2,946         Income (Loss) before Income Taxes       4,006       (7,430)         Income Taxes:       37         Current       189       37         Deferred       762       (1,407)         Income before Minority Interests       3,054       -	•			
Loss on adjustment for changes of accounting standard for asset retirement obligations         30         -           134         2,946           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         189         37           Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -	-	-	2,946	
asset retirement obligations         30         -           134         2,946           Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -		103	-	
Income (Loss) before Income Taxes         134         2,946           Income Taxes:         4,006         (7,430)           Income Taxes:         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -				
Income (Loss) before Income Taxes         4,006         (7,430)           Income Taxes:         Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -	asset retirement obligations			
Income Taxes:         189         37           Current         762         (1,407)           Income before Minority Interests         3,054         -		134	2,946	
Current         189         37           Deferred         762         (1,407)           Income before Minority Interests         3,054         -	Income (Loss) before Income Taxes	4,006	(7,430)	
Deferred762(1,407)Income before Minority Interests3,054-				
Income before Minority Interests 3,054 -				
	Deferred	762	(1,407)	
Net Income (Loss) 3,054 (6,061)	Income before Minority Interests	3,054		
	Net Income (Loss)	3,054	(6,061)	

# Consolidated Statements of Comprehensive Income

Years ended March 31, 2011 and 2010

_	Millions	of yen
-	March 31, 2011	March 31, 2010
Income before Minority Interests	3,054	-
Other Comprehensive Income:		
Net unrealized holding gains on available-for-sale securities	(37)	-
Deferred gains or losses on hedges	(5)	-
Foreign currency translation adjustments	(847)	
Total Other Comprehensive Income	(891)	-
Comprehensive Income	2,163	-
Comprehensive income attributable to:		
Comprehensive income attributable to owners of the parent	2,163	-

# Statement of Changes in Consolidated Shareholders' Equity

For the fiscal year ended March 31, 2011

(Millions of yen)

	Shareholders' Equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
As of March 31, 2010	9,532	12,886	28,428	(41)	50,805
Decrease from accounting method					
changes at overseas subsidiaries	-	-	(37)	-	(37)
Changes during the period					
Cash dividends	-	-	(550)	-	(550)
Net income	-	-	3,054	-	3,054
Acquisition of treasury stock	-	-	-	(4)	(4)
Net changes in items other than					
shareholders' capital	-	-	-	-	-
Total changes during the period	-	-	2,503	(4)	2,498
As of March 31, 2011	9,532	12,886	30,894	(46)	53,267

	Accumulated other comprehensive income				
	Net unrealized holding gains on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustments	Total Accumulated other comprehensive income	Total net assets
As of March 31, 2010	1,230	-	(1,635)	(405)	50,400
Decrease from accounting method changes at overseas subsidiaries	-	_	-	_	(37)
Changes during the period					•
Cash dividends	-	-	-	-	(550)
Net income	-	-	-	-	3,054
Acquisition of treasury stock	-	-	-	-	(4)
Net changes in items other than					
shareholders' capital	(37)	(5)	(847)	(891)	(891)
Total changes during the period	(37)	(5)	(847)	(891)	1,607
As of March 31, 2011	1,192	(5)	(2,483)	(1,296)	51,970

(Millions of yen)

of the fiscal year enact water 21, 2010	Shareholders' Equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
As of March 31, 2009	9,532	12,886	34,630	(37)	57,011
Changes during the period					
Cash dividends	-	-	(440)	-	(440)
Net loss	-	-	(6,061)	-	(6,061)
Acquisition of treasury stock	-	-	-	(3)	(3)
Change of scope of consolidation	-	-	299	-	299
Net changes in items other than					
shareholders' capital	-	-	-	-	-
Total changes during the period	-	-	(6,202)	(3)	(6,206)
As of March 31, 2010	9,532	12,886	28,428	(41)	50,805

	Revaluatio	Revaluation and Translation difference				
	Net unrealized holding gains on available-for-sale securities	Foreign currency translation adjustments	Total revaluation and translation difference	Total net assets		
As of March 31, 2009	475	(1,753)	(1,278)	55,733		
Changes during the period						
Cash dividends	-	-	-	(440)		
Net loss	-	-	-	(6,061)		
Acquisition of treasury stock	-	-	-	(3)		
Change of scope of consolidation	-	-	-	299		
Net changes in items other than						
shareholders' capital	754	118	873	873		
Total changes during the period	754	118	873	(5,332)		
As of March 31, 2010	1,230	(1,635)	(405)	50,400		

# **Consolidated Statements of Cash Flows**

Years ended March 31, 2011 and 2010

Years ended March 31, 2011 and 2010	Millions of yen	
- -	March 31, 2011	March 31, 2010
Cash Flows from Operating Activities:		
Income (Loss) before income taxes	4,006	(7,430)
Depreciation and amortization	2,457	2,927
Impairment loss	-	2,946
Increase (Decrease) in allowance for doubtful accounts	(45)	15
Increase (Decrease) in allowance for directors' and corporate auditors' bonuses	79	(0)
Increase in accrued retirement benefits	33	376
Decrease in accrued retirement benefits for directors' and corporate auditors' bonuses	-	(275)
Interest and dividend income	(112)	(116)
Interest expenses	270	249
Loss on retirement of fixed assets	34	77
Gain on sales of investment in securities	(28)	(79)
Gain on sales of fixed assets	-	(176)
Loss from write-down of investment in securities	103	-
Loss on adjustment for changes of accounting standard for asset retirement obligations	30	-
Insurance income	(52)	-
Increase in notes and accounts receivable - trade	(3,632)	(419)
Decrease (Increase) in inventories	(1,223)	4,688
Increase in other accounts receivable	(357)	(78)
Increase (Decrease) in notes and accounts payable - trade	4,686	(1,690)
Increase (Decrease) in accrued expenses	913	(542)
Others - net	(161)	496
Subtotal	6,999	968
Interest and dividend income received	112	116
Interest paid	(275)	(253)
Income taxes refund (paid)	(64)	1,379
Net cash provided by operating activities	6,773	2,210

	Millions of yen		
	March 31, 2011	March 31, 2010	
Cash Flows from Investing Activities:			
Payments into time deposits	(77)	(41)	
Proceeds from time deposits	116	-	
Payments for purchase of property, plant and equipment	(1,405)	(3,819)	
Proceeds from sales of property, plant and equipment	-	240	
Payments for purchase of investment securities	(13)	(270)	
Proceeds from sales of investment securities	82	295	
Proceeds from cancellation of insurance funds	1,261	-	
Others - net	(101)	(114)	
Net cash used in investing activities	(137)	(3,708)	
Cash Flows from Financing Activities:			
Proceeds from short-term bank loans	2,788	2,211	
Repayments of short-term bank loans	(2,599)	(2,301)	
Proceeds from long-term bank loans	1,000	2,000	
Repayments of long-term bank loans	(1,282)	(815)	
Proceeds from corporate bonds	-	4,000	
Cash dividends paid	(551)	(441)	
Others - net	(4)	(3)	
Net cash provided by (used in) financing activities	(650)	4,649	
Foreign currency translation adjustments on cash and cash equivalents	(227)	55	
Net increase in cash and cash equivalents	5,758	3,205	
Cash and cash equivalents at beginning of year	16,079	12,559	
Increase in cash and cash equivalents from newly consolidated subsidiary	<u>-</u>	315	
Cash and cash equivalents at end of year	21,837	16,079	

# Notes on the Premise of a Going Concern

There are no applicable articles.

# Basis for the Presentation of the Consolidated Financial Statements

### 1. Scope of Consolidation

Number of consolidated subsidiaries 5 companies

The name of principal consolidated IKO International, Inc.

subsidiaries Nippon Thompson Europe B.V. IKO-Thompson (Shanghai) Ltd.

During the previous consolidated fiscal year, three consolidated subsidiaries (Nippon Thompson Sales Co., Ltd.; Kasagami Mfg Co., Ltd.; and Mugegawa Mfg Co., Ltd.) were acquired and absorbed by the Company, which became the surviving company. Accordingly, these subsidiaries were removed from the scope of consolidation during the fiscal year under review.

### 2. Significant Accounting Policy

1. Valuation basis and method of significant

assets Securities:

Held-to-maturity

Other marketable securities

Securities with market value

Amortized cost method (Straight-line)

The Group adopted the market value method based on market prices and other conditions at the end of the fiscal year. (The Group accounted for all valuation differences based on the direct net asset method and sales costs are calculated by the moving average

method.)

Securities without market value

Inventories:

Mainly a moving average method.

Mainly an average method. (The amounts of inventories held for sale in ordinary course of business are measured at the lower of cost or net selling value, which is define as the selling price less additional estimated manufacturing costs and estimated direct selling expenses, determined principally by the average

method.)

Derivatives: Market value method

2. Accounting method of significant hedge transactions

Method of hedge accounting Designation accounting is used for forward foreign

exchange and foreign exchange swaps that meet the requirements for designation accounting, and exceptional accounting is used for interest rate swaps that meet the requirements for exceptional accounting.

Hedging instruments and hedged items (Hedging instruments)

Forward foreign exchange

Interest rate swaps Foreign exchange swaps (Hedged items)

Monetary assets and liabilities denominated in foreign

currencies

Interest from long-term debt

Long-term debt

Hedge policy Nippon Thompson hedges against currency exchange

and interest rate fluctuation risks primarily based on its

internal regulations.

Method of assessing hedge effectiveness Because notional values and important conditions

concerning hedges are identical, determinations concerning hedge effectiveness have been omitted since ongoing market fluctuations and changes in cash flows from the commencement of hedges onward are

canceled out.

### Changes in Basis for the Presenting of the Consolidated Financial Statements

### **Changes in Accounting Policy**

1 ) Application of Accounting Standard for Asset Retirement Obligations

From the fiscal year ended March 31, 2011, the Group has applied the Accounting Standard for Asset Retirement Obligations (ASBJ Statement No.18, issued March 31, 2008) and the Guidance on Accounting Standard for Asset Retirement Obligations (ASBJ Guidance No 21, issued March 31, 2008).

The effect of this change on income was immaterial for the fiscal year ended March 31, 2011.

### 2 ) Application of Accounting Standards for Business Combinations

From the fiscal year ended March 31, 2011, the Group has applied the Accounting Standard for Business Combinations (ASBJ Statement No.21, issued December 26, 2008), the Accounting Standard for Consolidated Financial Statements (ASBJ Statement No.22, issued December 26, 2008), the Partial Amendments to Accounting Standard for Research and Development Costs (ASBJ Statement No.23, issued December 26, 2008), the Revised Accounting Standard for Business Divestitures (ASBJ Statement No.7, issued December 26, 2008), the Revised Accounting Standard for Equity Method of Accounting for Investments (ASBJ Statement No.16, issued December 26, 2008), and the Revised Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures (ASBJ Guidance No.10, issued December 26, 2008).

### Changes in disclosure methods

#### (Consolidated Statements of Income)

As a result of applying the Cabinet Office Ordinance Partially Revising Regulations on the Terminology, Format and Preparation of Financial Statements (Cabinet Office Ordinance No.5, issued March 24, 2009), as per the Accounting Standard for Consolidated Financial Statements (ASBJ Statement No 22, issued December 26, 2008), the Group has included "Income before minority interests" in the consolidated statements of income for the fiscal year ended March 31, 2011.

### (Consolidated Statements of Cash Flows)

Due to the negligible amount of "Gain on sales of fixed assets" in cash flows from operating activities, this figure is included in "Other - net" in the fiscal year ended March 31, 2011.

The "Gain on sales of fixed assets" included in "Other - net" in the fiscal year ended March 31, 2011 is  $\S(0)$  million.

Due to the negligible amount of "Proceeds from sales of property, plant and equipment" in cash flows from investing activities, this figure is included in "Other - net".

"Proceeds from sales of property, plant and equipment" included in "Other - net" in the fiscal year ended March 31, 2011 amount to ¥ 5 million.

### **Additional Information**

Application of Accounting Standard for Presentation of Comprehensive income

From the fiscal year ended March 31, 2011, Accounting Standard for Presentation of Comprehensive Income (ASBJ Statement No.25, issued June 30, 2010) has been applied. The items "Accumulated other comprehensive income" and "Total accumulated other comprehensive income" for the previous fiscal year are, respectively, identical to "Revaluation and translation difference" and "Total revaluation and translation difference" of the previous fiscal year.

As there have been no significant changes apart from "Changes in Basis for the Presenting Consolidated Financial Statements" above since they were mentioned in the latest annual securities report (published on June 26, 2010), these have been omitted.

# **Notes**

# (Consolidated Balance Sheets)

(Consolitated Salaries Silects)	Millions of yen		
	March 31,	March 31,	
	2011	2010	
1. Items for non-consolidated subsidiaries			
Investment securities	145	136	
(Consolidated Statements of Income)			
	Millions	s of yen	
	March 31,	March 31,	
	2011	2010	
1. Major items of Selling, general and administrative expenses			
Employees' salaries	3,277	3,175	
Welfare expenses	619	590	
Packing and distribution expenses	534		
Rent expenses	526	550	
Business consignment expenses	1,020	608	
2. Research and development costs	841	876	
3. Gain on sales of fixed assets	-	176	
		This was mainly	
		due to sales of land.	

# 4. Impairment loss

March 31, 2011		March 31, 2010
	In the consolidated	d fiscal year under review, the
	Group recorded in	mpairment losses on the
	following assets.	•
	Address:	Toki City in Gifu Prefecture
	Name:	Toki Factory
	Account title:	Construction in progress
	Based on a	management accounting
	classifications, the	Group conducted asset
	grouping. Idle assets were placed in the asset	
	grouping for each	individual unit.
	Since the o	commencement date for
	full-scale operation	ns at the "Toki Factory" cannot
	be determined, no	r future cash flow estimated, due
	to the postponeme	ent of construction work, the book
	value has been red	duced to the recoverable amount
	and the aforement	tioned decreased amount
	recorded under ex	traordinary impairment loss
	¥2,946 million.	
	Because the	ne recoverable amount of the

above-mentioned construction in progress is determined by net selling price, combined with the difficulties in converting to another use or selling, the

net selling price is assessed as zero.

## (Consolidated Statements of Comprehensive Income)

1. Comprehensive income for the previous fiscal year

	Millions of yen
	March 31, 2010
Comprehensive income attributable to owners of the parent	(5,187)
Total	(5,187)

2. Other comprehensive income for the previous fiscal year

	Millions of yen
	March 31, 2010
Net unrealized holding gains on available-for-sale securities	754
Foreign currency translation adjustments	118
Total	873

# (Statement of Changes in Consolidated Shareholders' Equity)

For the fiscal Year ended March 31, 2011

1. Class and Number of Shares Issued

	As of March 31, 2010 (Shares)	Increased shares during the fiscal year (Shares)	Decreased shares during the fiscal year (Shares)	As of March 31, 2011 (Shares)
Common stock	73,499,875	-	-	73,499,875

2. Class and Number of Treasury stock

	As of March 31, 2010 (Shares)	Increased shares during the fiscal year (Shares)	Decreased shares during the fiscal year (Shares)	As of March 31, 2011 (Shares)
Common stock	47,994	7,820	ı	55,814

Notes: The increase of 7,820 shares of treasury stock is due to purchase of odd lot shares of less than one trading unit.

# 3. Dividend

(1) Dividend Paid

Resolution	Class of Stock	Total Dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective Date
Ordinary general meeting of shareholders on June 29, 2010	Common stock	220	3.00	March 31, 2010	June 30, 2010
Board of directors on November 8, 2010	Common stock	330	4.50	September 30, 2010	December 8, 2010

(2) Dividend with a record date that falls within the current fiscal period under review and an effective date in the following fiscal period

Resolution	Class of stock	Resource of dividend	Total Dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective Date
Ordinary general meeting of shareholders on June 29, 2011	Common stock	Retained earnings	403	5.50	March 31, 2011	June 30, 2011

# For the fiscal Year ended March 31, 2010

# 1. Class and Number of Shares Issued

	As of March 31, 2009 (Shares)	Increased shares during the fiscal year (Shares)	Decreased shares during the fiscal year (Shares)	As of March 31, 2010 (Shares)
Common stock	73,499,875	-	-	73,499,875

## 2. Class and Number of Treasury stock

	As of March 31, 2009 (Shares)	Increased shares during the fiscal year (Shares)	Decreased shares during the fiscal year (Shares)	As of March 31, 2010 (Shares)
Common stock	40,737	7,257	-	47,994

Notes: The increase of 7,257 shares of treasury stock is due to purchase of odd lot shares of less than one trading unit.

# 3. Dividend

# (1) Dividend Paid

Resolution	Class of Stock	Total Dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective Date
Ordinary general meeting of shareholders on June 26, 2009	Common stock	220	3.00	March 31, 2009	June 29, 2009
Board of directors on November 9, 2009	Common stock	220	3.00	September 30, 2009	December 9, 2009

# (2) Dividend with a record date that falls within the current fiscal period under review and an effective date in the following fiscal period

niscai period						
Resolution	Class of stock	Resource of dividend	Total Dividend (Millions of yen)	Dividend per share (Yen)	Record date	Effective Date
Ordinary general meeting of shareholders on June 29, 2010	Common stock	Retained earnings	220	3.00	March 31, 2010	June 30, 2010

# (Consolidated Cash Flow)

	Millions of yen	
	March 31, 2011	March 31, 2010
Relationship between cash and cash equivalents year ended and the amount of the	;	
account stated in the consolidated balance sheets.		
Cash and deposits	21,874	16,160
Time deposits with maturity exceeding three months	(36)	(80)
Cash and cash equivalents at end of period	21,837	16,079

#### (Segment Information)

#### 1. Segment Information by Geographic Areas

(Millions of yen)

	Fiscal Year ended March 31, 2010						
	Japan	North America	Europe	Other areas	Total	Corporate or Eliminations	Consolidated
(1) Net sales to customers	18,872	2,833	2,551	1,111	25,369	-	25,369
(2) Inter-segment sales	4,388	5	9	86	4,489	(4,489)	-
Total net sales	23,261	2,838	2,561	1,197	29,859	(4,489)	25,369
Operating expenditure	27,580	2,873	2,662	1,212	34,328	(4,291)	30,036
Operating loss	(4,319)	(34)	(100)	(14)	(4,469)	(197)	(4,667)
Assets	53,756	2,888	3,007	1,664	61,316	16,945	78,262

### Notes:

- 1. Categorization of countries and area is based on geographical adjacency.
- 2. Main countries or areas other than Japan:
- (1) North America: United States
- (2) Europe: The Netherlands, Germany, United Kingdom, and Spain
- (3) Other areas: Asia
- Indistributable operating expenditure included in "Corporate or Eliminations" are mainly concerned with administrative sectors such as personnel and general affairs of the head offices of data-offering units.

Indistributable operating expenditure

Fiscal year ended March 31, 2010: ¥461 million Fiscal year ended March 31, 2009: ¥423 million

4. Overall corporate assets included in "Corporate or Eliminations" are mainly concerned with surplus funds for investment, long-term investment funds, and administrative sectors.

Overall corporate assets

Fiscal year ended March 31, 2010: ¥21,759 million Fiscal year ended March 31, 2009: ¥17,099 million

### 2. Overseas Sales Information

(Millions of yen)

	Fiscal Year ended March 31, 2010			
	Americas	Europe	Asia and Other areas	Total
(1) Overseas sales	3,300	2,648	4,087	10,035
(2) Consolidated sales				25,369
(3) Ratio of overseas sales to consolidated sales	13.0%	10.5%	16.1%	39.6%

### Notes:

- 1. Categorization of countries and areas is based on geographical adjacency.
- 2. Major countries or areas that belong to a category:
  - (1) Americas: United States, Canada, and Latin America
  - (2) Europe: The Netherlands, Germany, United Kingdom, and Spain
  - (3) Asia and Other areas: Singapore, China, Taiwan, and Middle and near east
- 3. Overseas sales indicate the amount of sales made by the Group in foreign countries and areas except Japan.

# (Segment Information)

Because the Group manufactures and sells Needle Roller Bearings, Linear Motion Rolling Guides and Machine Components on an integrated basis, the disclosure of segment information has been omitted.

### (Additional information)

From the fiscal year ended March 31, 2011, the Group has applied the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Statement No.17, issued March 27, 2009) and the Guidance on the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information (ASBJ Guidance No.20, issued March 21, 2008).

### (Per Share Information)

	<u></u>	Yen	
	March 31,	March 31,	
	2011	2010	
Net assets per share	707.62	686.17	
Net income (loss) per share	41.59	(82.51)	
Diluted net income per share	Not stated due to no	Same as on the left.	
	residual securities in		
	existence.		

Note: Basis for calculations of net income (loss) per share and diluted net income per share is as follows.

	Millions of yen		
	March 31,	March 31,	
	2011	2010	
Net income (loss) in the consolidated statements of income	3,054	(6,061)	
Value not attributed to common stock	-	-	
Net income (loss) pertaining to common stock	3,054	(6,061)	
Average number of shares outstanding during period	73,448,470shares	73,455,456shares	

March 31, 2011 March 31, 2010

Issuance of convertible bonds with subscription rights

In accordance with a resolution passed at a meeting of Board of Directors held on April 4, 2011, the Company issued the Second Series of Unsecured Convertible Bonds with Subscription Rights (the "convertible bonds") on April 19, 2011.

An outline of the convertible bond issue follows:

1. Name of bond

Nippon Thompson Co., Ltd. Second Series of Unsecured Convertible Bonds with Subscription Rights (Early Redemption and Convertible Limited-Term Priority Special Agreement)

2. Issue amount

¥5,000 million

3. Denomination per bond

¥1 million

4. Issue price

¥ 102.5 for bonds with a face value of ¥ 100

5. Par value

¥ 100 for bonds with a face value of ¥ 100

6. Coupon rate (%)

Zero interest

7. Security of Guarantee

None

8. Date of issue

April 19, 2011

9. Maturity date

**April 19, 2016** 

- 10. Redemption method
  - (1) Redemption price at maturity ¥ 100 face value
  - (2) Redemption of interim redemption claims

Claims for the redemption of convertible bonds can be made between March 5, 2014 and March 18, 2014. In this case, the Company will redeem each bond at face value ¥ 100 on April 18, 2014 for the full amount of each corporate bond for which an interim redemption claim is being made.

March 31, 2011 March 31, 2010

### 11. Items concerning subscription rights

- (1) Total number of subscription rights 5 000
- (2) Issue price of subscription rights

  Cash payment is unnecessary in exchange for subscription rights.
- (3) Type of share subject to subscription rights

Common stock

- (4) Period in which subscription rights can be exercised
  - From June 1, 2011 to April 15, 2016
- (5) Content and value of holdings invested upon the exercise of subscription rights
  - A portion of each corporate bond is redeemed upon the exercise of applicable subscription rights.
  - 2) The value of holdings being invested upon the exercise of subscription rights is equivalent to the amount paid for each corporate bond.
  - 3) The conversion price used to calculate the number of common stock issued from the exercise of subscription rights is ¥ 645 per share.

#### 12. Use of funds

The full amount is for planned capital investment through March 2012 in Needle Roller Bearing and Linear Motion Rolling Guides facilities.