

Financial Summary

Second Quarter of Fiscal Year ending March 31, 2025



November 11, 2024

NIPPON THOMPSON CO., LTD.

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Note 1: The forecast of operations results in this summary is prepared based on the earnings preannouncement released on November 11, 2024. Therefore the reader should be aware that actual results may be different from any future results expressed herein due to various factors.

Note 2: Amounts in these graphs and tables are rounded down to the million of Yen.

Note 3: Percentages in these graphs and tables are rounded off the fractions to two decimal places.

Consolidated Financial Data



(Millions of yen)

	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025(E)
Net Sales	43,664	44,130	55,228	57,570	47,457	44,342	62,284	68,260	55,048	55,000
Operating Income	3,018	1,145	2,649	4,883	1,341	(559)	5,898	9,459	3,164	2,600
Ordinary Income	2,756	905	2,397	5,325	1,268	225	7,488	10,479	4,525	2,800
Net Income attributable to owners of the parent	1,569	(291)	1,678	3,718	(185)	215	4,134	7,469	2,674	900
Total Assets	89,197	99,627	98,493	101,468	98,118	100,946	107,078	114,347	119,187	-
Net Assets	58,056	58,605	59,666	60,195	57,439	59,425	63,974	71,662	76,164	-
Equity Ratio	65.0%	58.4%	60.1%	59.1%	58.4%	58.7%	59.6%	62.6%	63.8%	-
EPS	¥21.6	(¥4.0)	¥23.4	¥52.0	(¥2.6)	¥3.0	¥58.3	¥104.9	¥37.8	¥13.0
Net Assets per share	¥802	¥810	¥828	¥837	¥797	¥836	¥899	¥1,003	¥1,104	-
PER	18.58x	-	36.40x	9.80x	-	219.21x	9.28x	5.54x	16.98x	-
Cash Dividends per share	¥13.0	¥13.0	¥13.0	¥15.0	¥12.5	¥8.0	¥13.0	¥19.0	¥19.0	¥19.0
ROE	2.6%	(0.5%)	2.9%	6.2%	(0.3%)	0.4%	6.7%	11.0%	3.6%	-

Note: Treasury stock, which is used to determine net income per share and net assets per share includes the shares held by ESOP trust of Employee Shareholders Association.

Balance Sheets at the end of FY2018 is partly adjusted due to the application of the "Partial Amendments to Accounting Standard for Tax Effect Accounting".

Trend in Consolidated Business Results



(Millions of yen)

	FY2020	FY2021	FY2022	FY2023	FY2024			FY2025				
					1st. Half	2nd. Half	Year	1Q	2Q	1st. Half	2nd. Half (E)	Year (E)
Net Sales	47,457	44,342	62,284	68,260	28,481	26,566	55,048	13,006	13,698	26,705	28,294	55,000
Monthly average	3,954	3,695	5,190	5,688	4,746	4,427	4,587	4,335	4,566	4,450	4,715	4,583
Cost of Sales	32,690	32,696	42,947	43,782	18,966	18,079	37,045	9,129	8,810	17,940	19,259	37,200
Gross profit	31.1%	26.3%	31.0%	35.9%	33.4%	31.9%	32.7%	29.8%	35.7%	32.8%	31.9%	32.4%
	14,766	11,645	19,337	24,477	9,514	8,487	18,002	3,877	4,887	8,764	9,035	17,800
Selling expenses, General and Administrative expenses	13,425	12,204	13,438	15,017	7,474	7,363	14,838	3,807	3,755	7,562	7,637	15,200
Operating Income	2.8%	(1.3%)	9.5%	13.9%	7.2%	4.2%	5.7%	0.5%	8.3%	4.5%	4.9%	4.7%
	1,341	(559)	5,898	9,459	2,040	1,123	3,164	69	1,132	1,202	1,397	2,600
Non-Operating Income and Expenses	(72)	785	1,590	1,019	966	394	1,361	740	(842)	(102)	302	200
Ordinary Income	2.7%	0.5%	12.0%	15.4%	10.6%	5.7%	8.2%	6.2%	2.1%	4.1%	6.0%	5.1%
	1,268	225	7,488	10,479	3,007	1,518	4,525	809	290	1,100	1,699	2,800
Extraordinary Income and Losses	(249)	(100)	(1,500)	10	-	507	507	-	(67)	(67)	67	-
Income before income taxes	2.1%	0.3%	9.6%	15.4%	10.6%	7.6%	9.1%	6.2%	1.6%	3.9%	6.2%	5.1%
	1,019	125	5,987	10,489	3,007	2,025	5,032	809	223	1,032	1,767	2,800
Income Taxes	1,188	(90)	1,852	3,020	1,420	937	2,358	1,129	(20)	1,109	790	1,900
Net Income	(0.4%)	0.5%	6.6%	10.9%	5.6%	4.1%	4.9%	(2.5%)	1.8%	(0.3%)	3.5%	1.6%
	(169)	215	4,134	7,469	1,586	1,087	2,674	(319)	243	(76)	976	900
Net Income attributable to non-controlling interests	16	-	-	-	-	-	-	-	-	-	-	-
Net Income attributable to owners of the parent	(0.4%)	0.5%	6.6%	10.9%	5.6%	4.1%	4.9%	(2.5%)	1.8%	(0.3%)	3.5%	1.6%
	(185)	215	4,134	7,469	1,586	1,087	2,674	(319)	243	(76)	976	900

※Change

	YOY	YOY	YOY	YOY	HOH	HOH	YOY	QOQ	QOQ	HOH	HOH	YOY
Net Sales	(17.6)	(6.6)	40.5	9.6	(16.0)	(6.7)	(19.4)	0.8	5.3	0.5	6.0	(0.1)
Operating Income	(72.5)	-	-	60.4	(60.1)	(44.9)	(66.6)	(45.8)	-	7.0	16.3	(17.8)
Ordinary Income	(76.2)	(82.2)	-	39.9	(31.6)	(49.5)	(56.8)	27.1	(64.2)	(27.5)	54.5	(38.1)
Net Income attributable to owners of the parent	-	-	-	80.7	(51.5)	(31.4)	(64.2)	-	-	-	-	(66.3)

USD	108.74	106.06	112.38	135.47	141.00	148.25	144.62	155.88	149.38	152.63	145.00	148.82
EURO	120.82	123.70	130.56	140.97	153.39	160.21	156.80	167.88	164.01	165.95	156.00	160.97
RMB	15.60	15.67	17.51	19.75	19.75	20.54	20.14	21.48	20.82	21.15	20.20	20.67

Trend in Consolidated Balance Sheets



(Millions of yen)

	FY2020	FY2021	FY2022	FY2023	FY2024 (A)	FY2025 1st. Half(B)	Change	
							B-A	(%)
Cash and deposits	12,924	15,489	18,001	18,848	19,773	27,605	7,832	39.6
Notes and accounts receivable-trade	11,671	13,533	17,159	17,272	13,435	13,605	170	1.3
Inventories	33,734	31,485	33,575	38,183	41,804	40,600	(1,203)	(2.9)
Others	2,610	1,405	1,675	2,318	2,473	1,297	(1,176)	(47.6)
Total current assets	60,940	61,914	70,412	76,624	77,486	83,108	5,621	7.3
Buildings and structures	7,855	7,477	6,843	6,743	7,081	6,935	(146)	(2.1)
Machinery and vehicles	11,500	11,608	10,338	9,849	10,804	11,331	527	4.9
Others	5,387	5,440	5,383	5,860	6,040	5,770	(269)	(4.5)
Tangible fixed assets	24,742	24,526	22,565	22,453	23,926	24,038	111	0.5
Intangible fixed assets	2,107	1,702	1,093	1,056	1,650	1,773	122	7.4
Total investments and other assets	10,328	12,803	13,006	14,212	16,122	15,924	(198)	(1.2)
TOTAL ASSETS	98,118	100,946	107,078	114,347	119,187	124,844	5,657	4.7
Notes and accounts payable-trade	7,832	7,773	11,845	11,595	4,590	4,599	9	0.2
Short-term bank loans and Bonds, etc.	5,330	16,247	5,655	3,786	15,054	12,212	(2,841)	(18.9)
Others	4,591	4,384	7,301	8,955	5,739	5,414	(324)	(5.7)
Total current liabilities	17,754	28,405	24,802	24,337	25,383	22,226	(3,156)	(12.4)
Bonds, etc.	15,000	5,000	10,000	10,000	5,000	10,000	5,000	100.0
Long-term bank loans	6,876	6,803	6,928	6,718	11,166	16,302	5,136	46.0
Others	1,048	1,312	1,373	1,629	1,473	1,929	456	31.0
Total long-term liabilities	22,924	13,115	18,301	18,348	17,639	28,232	10,592	60.0
TOTAL LIABILITIES	40,679	41,521	43,104	42,685	43,022	50,458	7,436	17.3
Shareholders' equity	56,579	55,803	59,276	65,693	65,440	64,759	(681)	(1.0)
Total accumulated other comprehensive income	711	3,473	4,552	5,847	10,609	9,527	(1,081)	(10.2)
Subscription rights to shares	148	148	144	121	114	99	(15)	(13.2)
Non-controlling interests	-	-	-	-	-	-	-	-
TOTAL NET ASSETS	57,439	59,425	63,974	71,662	76,164	74,385	(1,778)	(2.3)
TOTAL LIABILITIES AND NET ASSETS	98,118	100,946	107,078	114,347	119,187	124,844	5,657	4.7
Equity ratio	58.4%	58.7%	59.6%	62.6%	63.8%	59.5%		

Trend in Consolidated Cash Flows



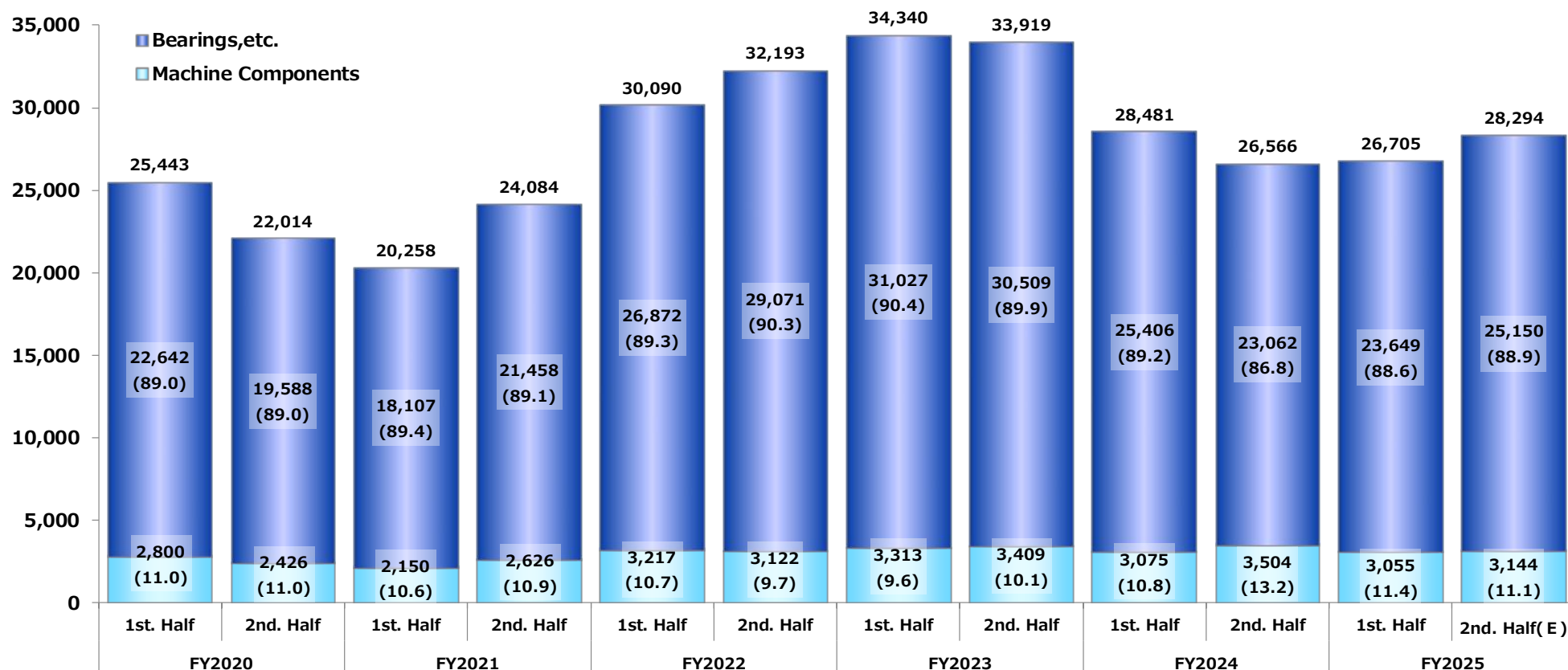
(Millions of yen)

	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025 1st. Half
Income (loss) before income taxes	1,019	125	5,987	10,489	5,032	1,032
Depreciation	3,800	3,833	3,885	3,423	3,325	1,613
Decrease (increase) in notes and accounts receivable – trade	3,642	(1,605)	(3,105)	78	4,255	(210)
Decrease (increase) in inventories	(4,266)	2,637	(1,021)	(3,596)	(1,728)	592
Others	(6,692)	667	4,519	(3,996)	(13,374)	1,013
Operating activities	(2,497)	5,658	10,265	6,398	(2,488)	4,041
Payments for purchase of property, plant and equipment	(6,048)	(2,950)	(1,797)	(2,187)	(4,305)	(1,918)
Others	(139)	(57)	(303)	(514)	(999)	(870)
Investing activities	(6,188)	(3,007)	(2,100)	(2,702)	(5,304)	(2,788)
Net increase (decrease) in bank loans	710	843	(466)	(2,079)	10,715	2,294
Proceeds from corporate bonds	5,000	-	5,000	-	-	5,000
Repayment of convertible bond	-	-	(10,000)	-	-	-
Cash dividends paid and others	(1,091)	(1,256)	(975)	(1,271)	(3,149)	(731)
Financing activities	4,618	(412)	(6,442)	(3,351)	7,566	6,563
Foreign currency translation adjustments on cash and cash equivalents	(108)	261	777	401	613	(308)
Net increase (decrease) in cash and cash equivalents	(4,175)	2,498	2,500	746	387	7,507
Cash and cash equivalents at beginning of year	17,023	12,847	15,346	17,847	18,593	18,980
Cash and cash equivalents at end of year	12,847	15,346	17,847	18,593	18,980	26,488

Trend in Consolidated Net Sales «By Product Segment»



(Millions of yen)



Change (Half-yearly)

(%)

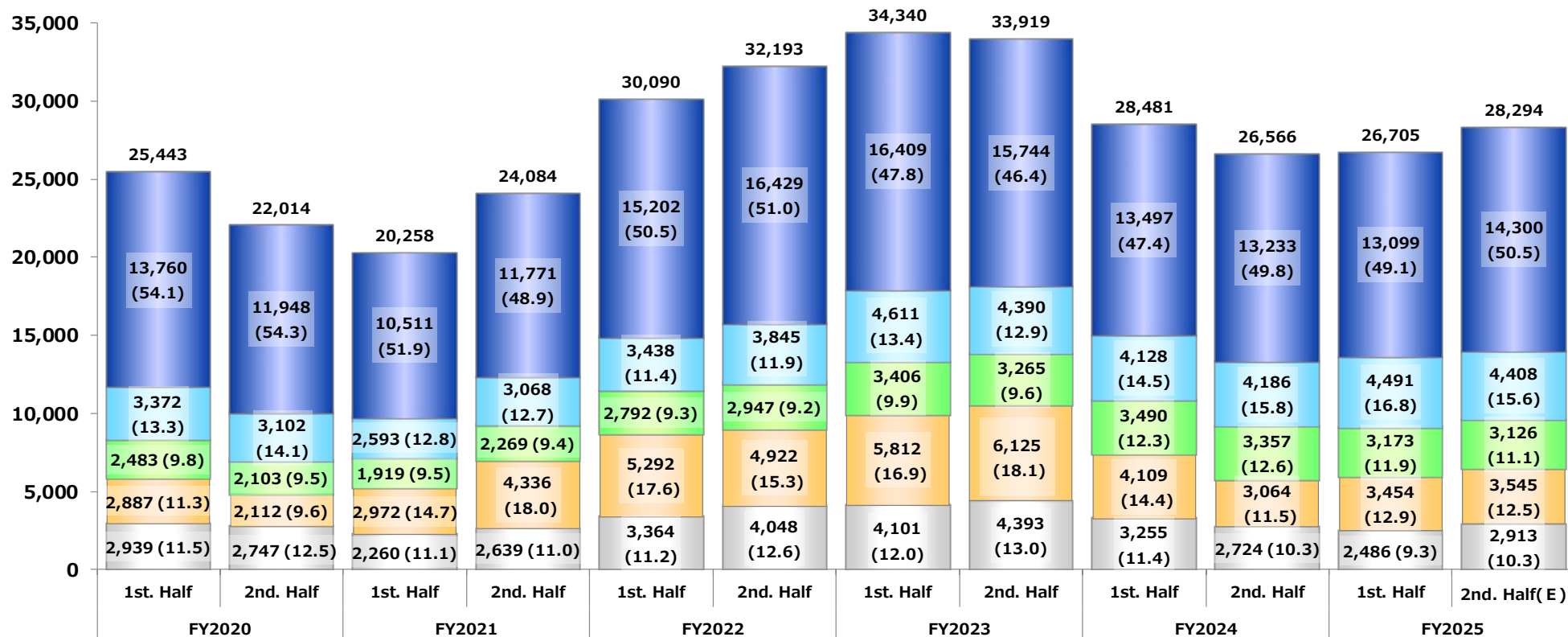
	FY2020		FY2021		FY2022		FY2023		FY2024		FY2025	
	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half (E)
Bearings, etc.	(9.1)	(13.5)	(7.6)	18.5	25.2	8.2	6.7	(1.7)	(16.7)	(9.2)	2.5	6.3
Machine Components	(16.8)	(13.4)	(11.4)	22.1	22.5	(3.0)	6.1	2.9	(9.8)	14.0	(12.8)	2.9
Total	(10.0)	(13.5)	(8.0)	18.9	24.9	7.0	6.7	(1.2)	(16.0)	(6.7)	0.5	6.0

Trend in Consolidated Net Sales «By Geographical Area»



(Millions of yen)

■ Japan ■ Americas ■ Europe ■ China ■ Others



Change (Half-yearly)

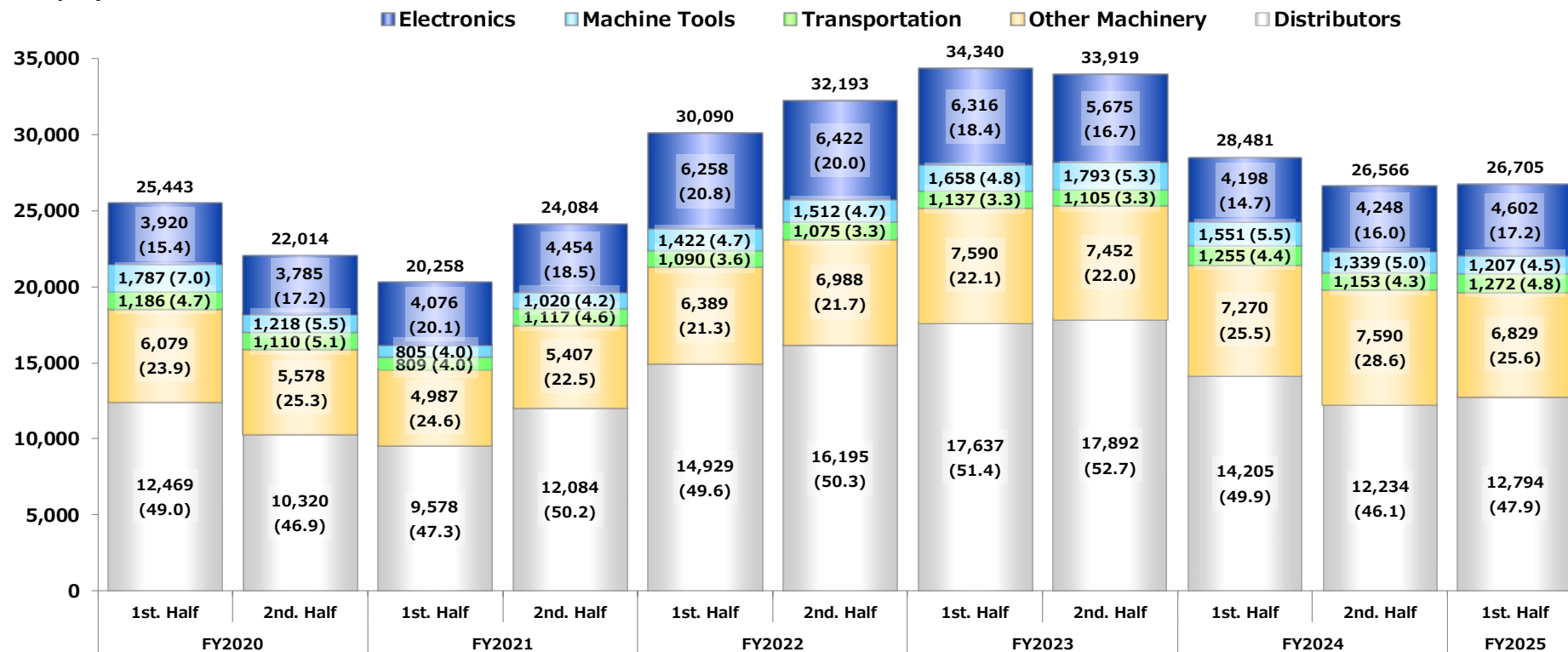
(%)

	FY2020		FY2021		FY2022		FY2023		FY2024		FY2025	
	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half(E)
Japan	(15.6)	(13.2)	(12.0)	12.0	29.1	8.1	(0.1)	(4.1)	(14.3)	(2.0)	(1.0)	9.2
Americas	(6.3)	(8.0)	(16.4)	18.3	12.1	11.8	19.9	(4.8)	(6.0)	1.4	7.3	(1.9)
Europe	0.1	(15.3)	(8.7)	18.2	23.1	5.5	15.6	(4.1)	6.9	(3.8)	(5.5)	(1.5)
China	5.4	(26.8)	40.7	45.9	22.1	(7.0)	18.1	5.4	(32.9)	(25.4)	12.7	2.7
Others	(6.7)	(6.5)	(17.7)	16.8	27.5	20.3	1.3	7.1	(25.9)	(16.3)	(8.8)	17.2
Total	(10.0)	(13.5)	(8.0)	18.9	24.9	7.0	6.7	(1.2)	(16.0)	(6.7)	0.5	6.0

Trend in Consolidated Net Sales «By Industry Category»



(Millions of yen)



Change (Half-yearly)

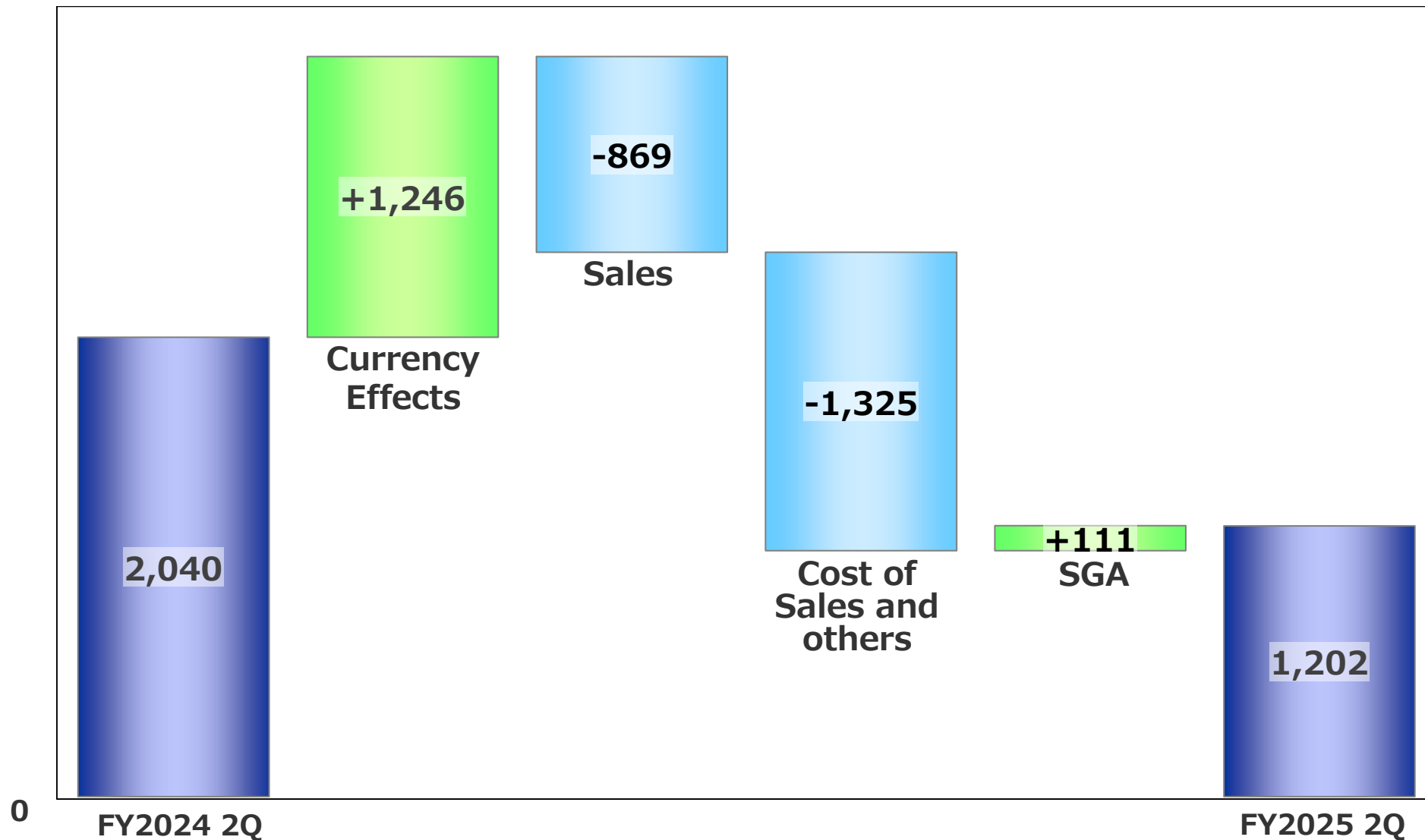
(%)

	FY2020		FY2021		FY2022		FY2023		FY2024		FY2025
	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half	2nd. Half	1st. Half
D Electronics	(23.1)	(3.5)	7.7	9.3	40.5	2.6	(1.7)	(10.1)	(26.0)	1.2	8.3
D Machine Tools	(20.2)	(31.8)	(33.9)	26.6	39.5	6.3	9.7	8.1	(13.5)	(13.7)	(9.8)
D Transportation	(3.8)	(6.4)	(27.1)	38.0	(2.4)	(1.4)	5.8	(2.8)	13.6	(8.1)	10.3
D Other Machinery	(7.5)	(8.2)	(10.6)	8.4	18.2	9.4	8.6	(1.8)	(2.4)	4.4	(10.0)
Distributors	(5.1)	(17.2)	(7.2)	26.2	23.5	8.5	8.9	1.4	(20.6)	(13.9)	4.6
Total	(10.0)	(13.5)	(8.0)	18.9	24.9	7.0	6.7	(1.2)	(16.0)	(6.7)	0.5

Analysis of Consolidated Operating Income



(Millions of yen)



Trend in Consolidated Orders Received and Net production



(Millions of yen)

	FY2020	FY2021	FY2022	FY2023	FY2024					FY2025	
					1Q	2Q	3Q	4Q	Year	1Q	2Q
Orders Received	40,779	51,348	78,548	61,939	10,850	11,241	10,763	12,052	44,908	13,920	12,957
Net sales	47,457	44,342	62,284	68,260	14,595	13,885	13,658	12,908	55,048	13,006	13,698
Net production	44,707	37,722	57,166	65,915	13,157	13,048	12,752	11,272	50,231	11,444	11,255

※Change

	YOY	YOY	YOY	YOY	QOQ	QOQ	QOQ	QOQ	YOY	QOQ	QOQ
Orders Received	(29.1)	25.9	53.0	(21.1)	(11.3)	3.6	(4.3)	12.0	(27.5)	15.5	(6.9)
Net sales	(17.6)	(6.6)	40.5	9.6	(9.5)	(4.9)	(1.6)	(5.5)	(19.4)	0.8	5.3
Net production	(20.1)	(15.6)	51.5	15.3	(12.1)	(0.8)	(2.3)	(11.6)	(23.8)	1.5	(1.6)