# **Financial Summary**

Second Quarter of Fiscal Year ending March 31, 2019



November 12, 2018

NIPPON THOMPSON CO., LTD.



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Note 1: The forecast of operations results in this summary is prepared based on the earnings preannouncement released on May 14, 2018.

Therefore the reader should be aware that actual results may be different from any future results expressed herein due to various factors.

Note 2: Amounts in these graphs and tables are rounded down to the million of Yen.

Note 3: Percentages in these graphs and tables are rounded off the fractions to two decimal places.

## **Consolidated Financial Data**



(Millions of yen)

|  | (Millions of |          |          |          |          |          |          |          |          |             |  |  |  |
|--|--------------|----------|----------|----------|----------|----------|----------|----------|----------|-------------|--|--|--|
|  | F Y 2010     | F Y 2011 | F Y 2012 | F Y 2013 | F Y 2014 | F Y 2015 | F Y 2016 | F Y 2017 | F Y 2018 | F Y 2019(E) |  |  |  |
| Net Sales  | 25,369       | 43,849   | 42,505   | 35,962   | 39,259   | 44,972   | 43,664   | 44,130   | 55,228   | 61,000      |  |  |  |
| Operating Income                                   | (4,667)      | 4,362    | 3,053    | 1,185    | (251)    | 3,877    | 3,018    | 1,145    | 2,649    | 5,500       |  |  |  |
| Ordinary Income                                    | (4,739)      | 4,112    | 2,857    | 1,465    | 857      | 4,792    | 2,756    | 905      | 2,397    | 5,400       |  |  |  |
| Net Income attributable to<br>owners of the parent | (6,061)      | 3,054    | 2,827    | (124)    | 568      | 2,966    | 1,569    | (291)    | 1,678    | 3,800       |  |  |  |
| Total Assets                                       | 78,262       | 86,252   | 92,990   | 84,343   | 86,891   | 93,411   | 89,197   | 99,627   | 98,493   | -           |  |  |  |
| Net Assets   | 50,400       | 51,970   | 53,349   | 53,167   | 56,121   | 61,099   | 58,056   | 58,605   | 59,666   | -           |  |  |  |
| <b>Equity Ratio</b>                                | 64.4%        | 60.3%    | 57.4%    | 63.0%    | 64.6%    | 65.4%    | 65.0%    | 58.4%    | 60.1%    | ı           |  |  |  |
| EPS  | (¥82.5)      | ¥41.6    | ¥38.5    | (¥1.7)   | ¥7.8     | ¥40.7    | ¥21.6    | (¥4.0)   | ¥23.4    | ¥53.1       |  |  |  |
| Net Assets per share                               | ¥686         | ¥708     | ¥726     | ¥732     | ¥771     | ¥838     | ¥802     | ¥810     | ¥828     | 1           |  |  |  |
| PER  | -            | 15.99x   | 13.56x   | -        | 65.16x   | 14.57x   | 18.58x   | -        | 36.40x   | -           |  |  |  |
| Cash Dividends per share                           | ¥6.0         | ¥10.0    | ¥13.0    | ¥9.0     | ¥10.0    | ¥11.0    | ¥13.0    | ¥13.0    | ¥13.0    | ¥15.0       |  |  |  |
| ROE  | (11.4%)      | 6.0%     | 5.4%     | (0.2%)   | 1.0%     | 5.1%     | 2.6%     | (0.5%)   | 2.9%     | -           |  |  |  |

Note: Treasury stock, which is used to determine net income per share and net assets per share includes the shares held by ESOP trust of Employee Shareholders Association.

Balance Sheets at the end of FY2018 is partly adjusted due to the application of the "Partial Amendments to Accounting Standard for Tax Effect Accounting".

## **Transition in Consolidated Business Results**



(Millions of yen)

|                               |          |          |          |          |          |          |                         | F Y 2018                |                    |                  | (Millions of ye     |        |                               |                       |  |
|-------------------------------|----------|----------|----------|----------|----------|----------|-------------------------|-------------------------|--------------------|------------------|---------------------|--------|-------------------------------|-----------------------|--|
|                               | F Y 2012 | F Y 2013 | F Y 2014 | F Y 2015 | F Y 2016 | F Y 2017 | 4 -4 11-16              |                         | V                  | 10               | 20                  |        |                               | )((F)                 |  |
| Net Sales                     | 42,505   | 35,962   | 39,259   | 44,972   | 43,664   | 44,130   | <b>1st. Half</b> 26,043 | <b>2nd. Half</b> 29,184 | <b>Year</b> 55,228 | <b>1Q</b> 15,165 | <b>2Q</b><br>14,131 | 29,296 | <b>2nd. Half(E)</b><br>31,703 | <b>Year(E)</b> 61,000 |  |
|                               | 3,542    | 2,996    | 39,239   | 3,747    | 3,638    | 3,677    | 4,340                   | 4,864                   | 4,602              | 5,055            | 4,710               | 4,882  | 5,283                         | 5,083                 |  |
| Monthly average               | 30,606   | 26,255   | 30,139   | 30,867   | 29,288   | 31,206   | 18,823                  | 20,578                  | 39,401             | 10,537           | 9,552               | 20,089 | 21,610                        | 41,700                |  |
| Cost of Sales                 |          | 20,233   |          |          |          | 29.3%    | 27.7%                   |                         | 28.7%              |                  | 32.4%               | 31.4%  |                               |                       |  |
|                               | 28.0%    |          | 23.2%    | 31.4%    | 32.9%    |          |                         | 1                       |                    | 30.5%            |                     |        |                               | 31.6%                 |  |
| Gross profit                  | 11,899   | 9,707    | 9,120    | 14,104   | 14,376   | 12,924   | 7,220                   | 8,606                   | 15,826             | 4,627            | 4,579               | 9,206  | 10,093                        | 19,300                |  |
| Selling expenses, General and | 8,846    | 8,521    | 9,372    | 10,227   | 11,357   | 11,778   | 6,510                   | 6,667                   | 13,177             | 3,287            | 3,397               | 6,684  | 7,115                         | 13,800                |  |
| Administrative expenses       | 7 20/    | 3.3%     | (0,60()  | 8.6%     | 6.9%     | 2.6%     | 2.7%                    | 6.6%                    | 4.8%               | 8.8%             | 8.4%                | 8.6%   | 9,4%                          | 9.0%                  |  |
|                               | 7.2%     |          | (0.6%)   |          |          |          | _                       |                         |                    |                  |                     |        |                               |                       |  |
| Operating Income              | 3,053    | 1,185    | (251)    | 3,877    | 3,018    | 1,145    | 710                     | 1,938                   | 2,649              | 1,339            | 1,182               | 2,521  | 2,978                         | 5,500                 |  |
| Non-Operating Income and      | (195)    | 280      | 1,109    | 914      | (261)    | (240)    | 80                      | (331)                   | (251)              | 205              | 133                 | 338    | (438)                         | (100)                 |  |
| Expenses                      | 6.7%     | 4.1%     | 2.2%     | 10.7%    | 6.3%     | 2.1%     | 3.0%                    | 5.5%                    | 4.3%               | 10.2%            | 9.3%                | 9.8%   | 8.0%                          | 8.9%                  |  |
| a :: -                        |          | -        | _        |          |          | _        |                         |                         |                    |                  |                     |        |                               |                       |  |
| Ordinary Income               | 2,857    | 1,465    | 857      | 4,792    | 2,756    | 905      | 790                     | 1,607                   | 2,397              | 1,545            | 1,315               | 2,860  | 2,539                         | 5,400                 |  |
| Extraordinary Income and      | 78       | (1,245)  | (152)    | 133      | (2)      | -        | 286                     | (194)                   | 92                 | (97)             | (44)                | (142)  | 142                           | -                     |  |
| Losses                        | 6.9%     | 0.6%     | 1.8%     | 11.0%    | 6.3%     | 2.1%     | 4.1%                    | 4.8%                    | 4.5%               | 9.5%             | 9.0%                | 9.3%   | 8.5%                          | 8.9%                  |  |
|                               |          |          |          |          |          |          |                         | 1                       |                    |                  |                     |        |                               |                       |  |
| Income before income taxes    | 2,936    | 219      | 704      | 4,925    | 2,754    | 905      | 1,076                   | 1,412<br>794            | 2,489              | 1,448<br>259     | 1,270               | 2,718  | 2,681                         | 5,400                 |  |
| Income Taxes                  | 108      | 344      | 135      | 1,934    | 1,181    | 1,184    | 20                      |                         | 815                |                  | 384                 | 644    | 916                           | 1,561                 |  |
| Net Income                    | 6.7%     | (0.3%)   | 1.4%     | 6.7%     | 3.6%     | (0.6%)   | 4.1%                    | · ·                     | 3.0%               | 7.8%             | 6.3%                | 7.1%   |                               | 6.3%                  |  |
|                               | 2,827    | (124)    | 568      | 2,990    | 1,572    | (278)    | 1,056                   | 617                     | 1,674              | 1,188            | 885                 | 2,074  | 1,764                         | 3,839                 |  |
| Net Income attributable to    | -        | _        | -        | 24       | 2        | 12       | 12                      | (16)                    | (4)                | 6                | 2                   | 8      | 30                            | 39                    |  |
| non-controlling interests     | 6.70/    | (0.00()  | 1 10/    | 5.50/    | 2.60/    | (0.70()  | 1.00/                   | , ,                     | ` '                | 7.00/            | 6.00/               | 7.00/  | 5 50/                         | 6.00/                 |  |
| Net Income attributable to    | 6.7%     | (0.3%)   | 1.4%     | 6.6%     | 3.6%     | (0.7%)   | 4.0%                    |                         | 3.0%               | 7.8%             | 6.3%                | 7.0%   | 5.5%                          | 6.2%                  |  |
| owners of the parent          | 2,827    | (124)    | 568      | 2,966    | 1,569    | (291)    | 1,043                   | 634                     | 1,678              | 1,181            | 883                 | 2,065  | 1,734                         | 3,800                 |  |
| <b></b> *Change               |          |          |          |          |          |          |                         |                         |                    |                  |                     |        |                               |                       |  |
|                               | YOY      | YOY      | YOY      | YOY      | YOY      | YOY      | НОН                     | НОН                     | YOY                | QOQ              | QOQ                 | HOH    | HOH                           | YOY                   |  |
| Net Sales                     | (3.1)    | (15.4)   | 9.2      | 14.5     | (2.9)    | 1.1      | 13.9                    | 12.1                    | 25.1               | 0.3              | (6.8)               | 0.4    | 8.2                           | 10.5                  |  |
| Operating Income              | (30.0)   | (61.2)   | -        | -        | (22.2)   | (62.0)   | 57.3                    |                         | 131.2              | 2.0              | (11.8)              | 30.1   | 18.1                          | 107.6                 |  |
| Ordinary Income               | (30.5)   | (48.7)   | (41.5)   | 459.1    | (42.5)   | (67.2)   | (14.7)                  | 103.4                   | 164.7              | 60.9             | (14.9)              | 78.0   | (11.3)                        | 125.3                 |  |
| Net Income attributable to    | (7.4)    | _        | _        | 421.5    | (47.1)   | _        | 34.0                    | (39.2)                  | _                  | 244.7            | (25.2)              | 225.3  | (16.0)                        | 126.4                 |  |
| owners of the parent          | (7.4)    | _        |          | 721.3    | (47.1)   | -        | 57.0                    | (33.2)                  | -                  | ۷٦٦./            | (23.2)              | 223.3  | (10.0)                        | 120.7                 |  |
|                               |          |          |          |          |          |          |                         |                         |                    |                  |                     |        |                               |                       |  |
| USD                           | 79.07    | 83.10    | 100.24   | 109.93   | 120.14   | 108.38   | 111.06                  | 110.64                  | 110.85             | 109.07           | 111.46              | 110.26 | -                             | -                     |  |
| EURO                          | 108.97   | 107.14   | 134.37   | 138.77   | 132.58   | 118.79   | 126.29                  | 133.12                  | 129.70             | 130.06           | 129.63              | 129.85 | -                             | -                     |  |
| RMB                           | 12.36    | 13.20    | 16.41    | 17.74    | 18.85    | 16.11    | 16.42                   | 17.07                   | 16.75              | 17.13            | 16.37               | 16.75  |                               | _                     |  |
| -                             |          |          |          | ļ        |          |          |                         |                         |                    | Į.               |                     |        |                               |                       |  |

## **Transition in Consolidated Balance Sheets**



(Millions of yen)

|  | (Millions of ye |          |        |        |          |          |          |              |         |        |  |  |  |
|--|-----------------|----------|--------|--------|----------|----------|----------|--------------|---------|--------|--|--|--|
|  | F Y 2012        | F Y 2013 | FY2014 | FY2015 | F Y 2016 | F Y 2017 | F Y 2018 | FY2019       | Chai    | Change |  |  |  |
|  |                 |          |        |        |          |          | (A)      | 1st. Half(B) | B-A     | (%)    |  |  |  |
| Cash and deposits                            | 14,744          | 10,095   | 14,748 | 18,871 | 13,933   | 20,240   | 18,104   | 15,388       | (2,715) | (15.0) |  |  |  |
| Notes and accounts receivable-trade          | 9,463           | 8,696    | 9,577  | 10,839 | 10,240   | 13,113   | 16,373   | 15,481       | (891)   | (5.4)  |  |  |  |
| Inventories                                  | 35,519          | 34,277   | 29,580 | 27,851 | 28,386   | 25,916   | 25,543   | 27,063       | 1,520   | 6.0    |  |  |  |
| Others                                       | 3,574           | 3,083    | 3,966  | 4,489  | 3,675    | 3,358    | 1,275    | 2,993        | 1,717   | 134.7  |  |  |  |
| Total current assets                         | 63,301          | 56,151   | 57,873 | 62,052 | 56,236   | 62,629   | 61,296   | 60,926       | (369)   | (0.6)  |  |  |  |
| Buildings and structures                     | 5,248           | 5,401    | 5,124  | 5,026  | 5,553    | 5,691    | 5,348    | 5,173        | (174)   | (3.3)  |  |  |  |
| Machinery and vehicles                       | 10,453          | 9,451    | 9,309  | 8,850  | 10,566   | 10,548   | 9,700    | 9,559        | (140)   | (1.5)  |  |  |  |
| Others                                       | 4,940           | 3,976    | 4,267  | 4,420  | 4,624    | 4,632    | 5,265    | 6,149        | 884     | 16.8   |  |  |  |
| Tangible fixed assets                        | 20,643          | 18,829   | 18,701 | 18,297 | 20,744   | 20,872   | 20,313   | 20,882       | 569     | 2.8    |  |  |  |
| Intangible fixed assets                      | 302             | 396      | 609    | 1,320  | 1,974    | 3,374    | 2,956    | 2,746        | (209)   | (7.1)  |  |  |  |
| Total investments and other assets           | 8,743           | 8,965    | 9,706  | 11,740 | 10,242   | 12,751   | 13,927   | 14,168       | 241     | 1.7    |  |  |  |
| TOTAL ASSETS                                 | 92,990          | 84,343   | 86,891 | 93,411 | 89,197   | 99,627   | 98,493   | 98,724       | 230     | 0.2    |  |  |  |
| Notes and accounts payable-trade             | 9,390           | 4,487    | 5,913  | 7,368  | 6,551    | 8,143    | 10,939   | 10,746       | (192)   | (1.8)  |  |  |  |
| Short-term bank loans and Bonds, etc.        | 7,146           | 3,556    | 3,459  | 3,732  | 7,875    | 8,534    | 2,778    | 2,755        | (23)    | (0.8)  |  |  |  |
| Others                                       | 5,510           | 2,771    | 3,634  | 4,797  | 5,300    | 4,182    | 5,859    | 6,278        | 419     | 7.2    |  |  |  |
| Total current liabilities                    | 22,047          | 10,815   | 13,007 | 15,898 | 19,728   | 20,861   | 19,577   | 19,780       | 202     | 1.0    |  |  |  |
| Bonds, etc.                                  | 5,000           | 10,000   | 10,000 | 10,000 | 5,000    | 10,000   | 10,000   | 10,000       | -       | -      |  |  |  |
| Long-term bank loans                         | 10,969          | 9,179    | 6,319  | 4,915  | 5,114    | 8,133    | 8,516    | 7,150        | (1,366) | (16.0) |  |  |  |
| Others                                       | 1,624           | 1,181    | 1,442  | 1,497  | 1,297    | 2,027    | 732      | 665          | (67)    | (9.2)  |  |  |  |
| Total long-term liabilities                  | 17,593          | 20,360   | 17,762 | 16,412 | 11,412   | 20,160   | 19,249   | 17,815       | (1,433) | (7.4)  |  |  |  |
| TOTAL LIABILITIES                            | 39,640          | 31,176   | 30,770 | 32,311 | 31,141   | 41,021   | 38,827   | 37,596       | (1,230) | (3.2)  |  |  |  |
| Shareholde r s' equity                       | 55,212          | 53,911   | 53,874 | 56,125 | 55,833   | 54,420   | 54,795   | 56,437       | 1,642   | 3.0    |  |  |  |
| Total accumulated other comprehensive income | (1,862)         | (744)    | 2,246  | 4,937  | 2,169    | 3,795    | 4,422    | 4,497        | 75      | 1.7    |  |  |  |
| Subscription rights to shares                | -               | -        | -      | -      | 18       | 30       | 76       | 114          | 38      | 49.9   |  |  |  |
| Non-controlling interests                    | -               | -        | -      | 37     | 35       | 359      | 372      | 78           | (294)   | (79.0) |  |  |  |
| TOTAL NET ASSETS                             | 53,349          | 53,167   | 56,121 | 61,099 | 58,056   | 58,605   | 59,666   | 61,127       | 1,461   | 2.4    |  |  |  |
| TOTAL LIABILITIES AND NET ASSETS             | 92,990          | 84,343   | 86,891 | 93,411 | 89,197   | 99,627   | 98,493   | 98,724       | 230     | 0.2    |  |  |  |
| Equity ratio                                 | 57.4%           | 63.0%    | 64.6%  | 65.4%  | 65.0%    | 58.4%    | 60.1%    | 61.7%        |         |        |  |  |  |

## **Transition in Consolidated Cash Flows**

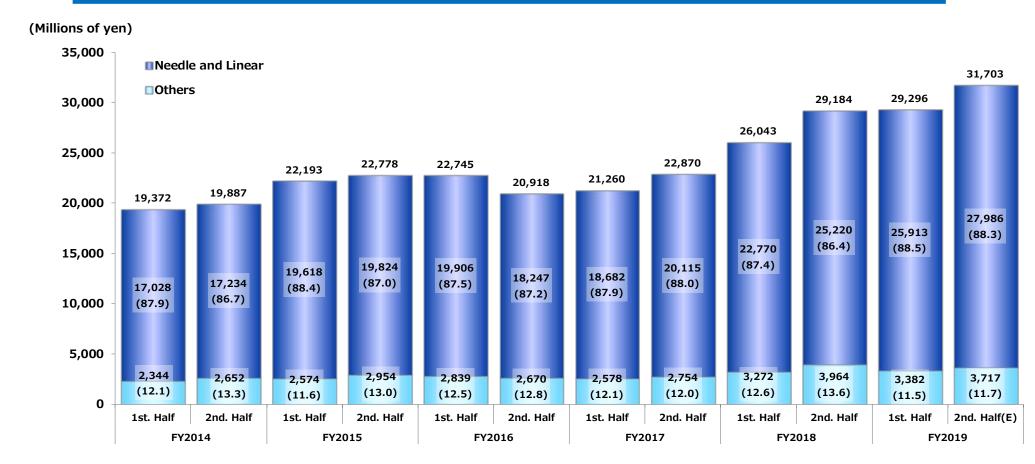


| (Millions of  |          |          |          |          |          |          |          |           |  |  |  |  |  |
|---|----------|----------|----------|----------|----------|----------|----------|-----------|--|--|--|--|--|
|   | F Y 2012 | F Y 2013 | F Y 2014 | F Y 2015 | F Y 2016 | F Y 2017 | F Y 2018 | F Y 2019  |  |  |  |  |  |
|   |          |          |          |          |          |          |          | 1st. Half |  |  |  |  |  |
| Income (loss) before income taxes                                     | 2,936    | 219      | 704      | 4,925    | 2,754    | 905      | 2,489    | 2,718     |  |  |  |  |  |
| Depreciation  | 3,090    | 3,048    | 2,636    | 2,584    | 2,272    | 2,596    | 3,094    | 1,638     |  |  |  |  |  |
| Decrease (increase) in notes and accounts receivable – trade          | 1,283    | 916      | (565)    | (1,118)  | 735      | (2,264)  | (3,196)  | 904       |  |  |  |  |  |
| Decrease (increase) in inventories                                    | (8,741)  | 1,823    | 5,909    | 2,216    | (864)    | 2,984    | 410      | (1,237)   |  |  |  |  |  |
| Others  | (955)    | (6,360)  | 366      | (917)    | (2,375)  | 759      | 3,246    | (370)     |  |  |  |  |  |
| Operating activities  | (2,385)  | (352)    | 9,051    | 7,690    | 2,521    | 4,981    | 6,043    | 3,654     |  |  |  |  |  |
| Payments for purchase of property, plant and equipment                | (8,428)  | (2,691)  | (1,170)  | (1,232)  | (3,881)  | (3,756)  | (1,539)  | (1,942)   |  |  |  |  |  |
| Others  | (617)    | (77)     | (424)    | (1,211)  | (1,026)  | (1,619)  | 159      | (213)     |  |  |  |  |  |
| Investing activities  | (9,046)  | (2,768)  | (1,595)  | (2,443)  | (4,908)  | (5,376)  | (1,379)  | (2,155)   |  |  |  |  |  |
| Net increase (decrease) in bank loans                                 | 222      | (1,385)  | (2,956)  | (1,143)  | (592)    | 3,279    | (368)    | (1,389)   |  |  |  |  |  |
| Proceeds from corporate bonds   | 5,000    | 5,000    | -        |          | ı        | 10,000   | ı        | -         |  |  |  |  |  |
| Repayment of convertible bond   | -        | (4,000)  | -        |          | ı        | (4,999)  | (5,000)  | -         |  |  |  |  |  |
| Cash dividends paid and others  | (882)    | (1,176)  | (605)    | (712)    | (1,351)  | (1,153)  | (1,327)  | (758)     |  |  |  |  |  |
| Financing activities  | 4,340    | (1,561)  | (3,562)  | (1,856)  | (1,944)  | 7,126    | (6,696)  | (2,147)   |  |  |  |  |  |
| Foreign currency translation adjustments on cash and cash equivalents | (38)     | (57)     | 429      | 356      | (80)     | (78)     | 11       | 34        |  |  |  |  |  |
| Net increase (decrease) in cash and cash equivalents                  | (7,130)  | (4,740)  | 4,323    | 3,747    | (4,410)  | 6,653    | (2,020)  | (613)     |  |  |  |  |  |
| Cash and cash equivalents at beginning of year                        | 21,837   | 14,707   | 9,967    | 14,290   | 17,797   | 13,386   | 20,040   | 18,019    |  |  |  |  |  |
| Cash and cash equivalents at end of year                              | 14,707   | 9,967    | 14,290   | 18,038   | 13,386   | 20,040   | 18,019   | 17,405    |  |  |  |  |  |

Note: "Cash and cash equivalents at beginning of year" in the FY2016, include "Increase (decrease) in cash and cash equivalents due to change in fiscal period of consolidated subsidiaries".

#### Transition in Consolidated Net Sales «By Business Segment» IK I





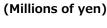
Change (Half-yearly)

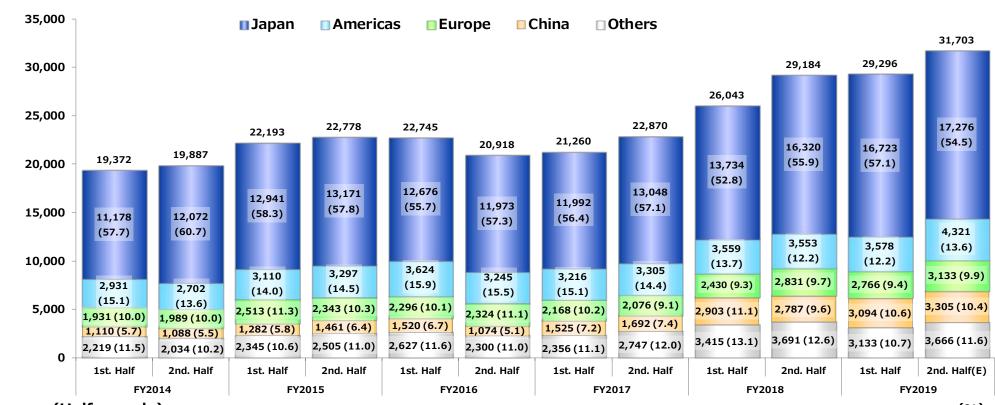
(%)

|                   | FY2       | 014       | FY2       | 015       | FY2       | 016       | FY2       | 017       | FY2       | 018       | FY2019    |              |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|
|                   | 1st. Half | 2nd. Half | 1st. Half | 2nd. Half(E) |
| Needle and Linear | 16.3      | 1.2       | 13.8      | 1.1       | 0.4       | (8.3)     | 2.4       | 7.7       | 13.2      | 10.8      | 2.7       | 8.0          |
| Others            | 8.1       | 13.1      | (2.9)     | 14.7      | (3.9)     | (5.9)     | (3.5)     | 6.9       | 18.8      | 21.1      | (14.7)    | 9.9          |
| Total             | 15.3      | 2.7       | 11.6      | 2.6       | (0.1)     | (8.0)     | 1.6       | 7.6       | 13.9      | 12.1      | 0.4       | 8.2          |

#### Transition in Consolidated Net Sales «By Geographical Area» IK I







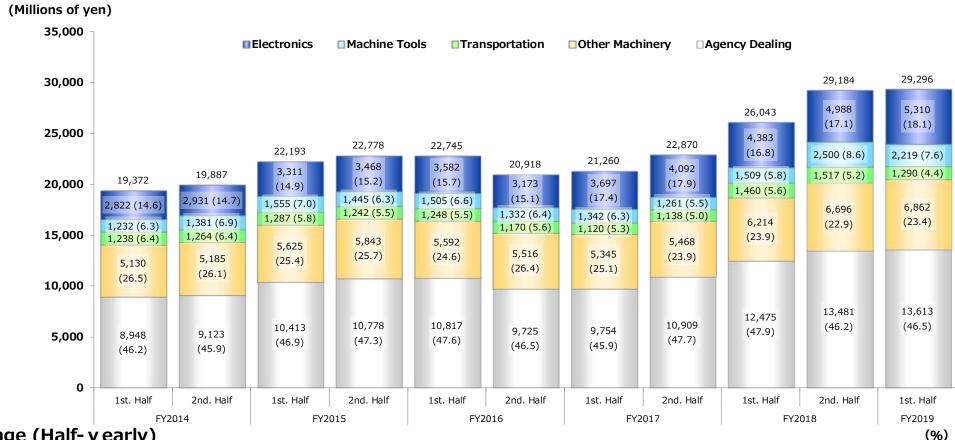
Change (Half-yearly)

(%)

|          | FY2014    |           | FY2       | 015       | FY2       | 016       | FY2       | 017       | FY2       | 018       | FY2       | 2019         |
|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|
|          | 1st. Half | 2nd. Half | 1st. Half | 2nd. Half(E) |
| Japan    | 8.2       | 8.0       | 7.2       | 1.8       | (3.8)     | (5.5)     | 0.2       | 8.8       | 5.3       | 18.8      | 2.5       | 3.3          |
| Americas | 25.2      | (7.8)     | 15.1      | 6.0       | 9.9       | (10.4)    | (0.9)     | 2.8       | 7.7       | (0.2)     | 0.7       | 20.7         |
| Europe   | 29.4      | 3.0       | 26.3      | (6.8)     | (2.0)     | 1.2       | (6.7)     | (4.2)     | 17.0      | 16.5      | (2.3)     | 13.2         |
| China    | 14.1      | (2.0)     | 17.9      | 13.9      | 4.1       | (29.4)    | 42.0      | 10.9      | 71.6      | (4.0)     | 11.0      | 6.8          |
| Others   | 33.4      | (8.3)     | 15.3      | 6.8       | 4.9       | (12.5)    | 2.5       | 16.6      | 24.3      | 8.1       | (15.1)    | 17.0         |
| Total    | 15.3      | 2.7       | 11.6      | 2.6       | (0.1)     | (8.0)     | 1.6       | 7.6       | 13.9      | 12.1      | 0.4       | 8.2          |

#### Transition in Consolidated Net Sales «By Industry Category» IK I





Change (Half- v early)

|   |                       | FY2014    |           | FY2       | 015       | FY2       | FY2016    |           | FY2017    |           | FY2018    |           |
|---|-----------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|   |                       | 1st. Half | 2nd. Half | 1st. Half |
|   | Electronics           | 30.3      | 3.9       | 12.9      | 4.7       | 3.3       | (11.4)    | 16.5      | 10.7      | 7.1       | 13.8      | 6.4       |
| D | Machine Tools         | (1.7)     | 12.1      | 12.5      | (7.0)     | 4.1       | (11.5)    | 0.7       | (6.1)     | 19.7      | 65.7      | (11.2)    |
| D | Transportation        | 9.1       | 2.1       | 1.8       | (3.4)     | 0.4       | (6.2)     | (4.3)     | 1.6       | 28.2      | 3.9       | (15.0)    |
|   | Other Machinery       | 11.5      | 1.1       | 8.5       | 3.9       | (4.3)     | (1.4)     | (3.1)     | 2.3       | 13.6      | 7.8       | 2.5       |
|   | <b>Agency Dealing</b> | 17.0      | 2.0       | 14.1      | 3.5       | 0.4       | (10.1)    | 0.3       | 11.8      | 14.4      | 8.1       | 1.0       |
|   | Total                 | 15.3      | 2.7       | 11.6      | 2.6       | (0.1)     | (8.0)     | 1.6       | 7.6       | 13.9      | 12.1      | 0.4       |

## **Analysis of Consolidated Operating Income**



